



2Q21 Results

JULY 2021



Agenda



- 2Q21 Highlights
- Financial Overview



Armando Tamez
CEO



Alberto Sada
CFO



Adrián Althoff
IR Officer

FORWARD-LOOKING STATEMENT

This presentation contains forward-looking information based on numerous variables and assumptions that are inherently uncertain. They involve judgments with respect to, among other things, future economic, competitive and financial market conditions and future business decisions, all of which are difficult or impossible to predict accurately. Accordingly, actual results are likely to vary from those set forth in this presentation.

Solid business and financial performance



Improved industry conditions

EV applications support product mix

Operational efficiencies



EBITDA per eq. unit of US\$16.7



Second-best figure for any second quarter in our history

Ramp-up of e-mobility and structural applications business in Europe and North America



- Battery housings for plug-in hybrid and fully electric vehicles of European and US-based OEMs



We continue to promote and facilitate employee access to COVID-19 vaccines



- Support for widespread vaccination
- Robust health protocols at our facilities



Additional new business during 2Q21



Heads, blocks, e-mobility and structural parts in Europe and North America

~80% of this amount represented contracts to renew existing business



New contracts worth a total of ~US\$240 million annually

We received the Supplier Of the Year and Overdrive awards from General Motors



29th annual
supplier
of the **year**

Nemak was recognized for demonstrating “focused initiatives and cutting-edge culture”

We successfully placed two sustainability-linked bonds



SCIENCE
BASED
TARGETS

The proceeds from these issuances are being used to refinance outstanding debt and extend our debt maturity profile

The issuances put us in a better position to create value in our business

- Decrease our cost of financing by US\$11 million annually and extend our debt maturity
- Highlight our commitment to address climate change



Proposal to merge Controladora Nemak into Nemak to be voted in General Extraordinary Shareholders' Meetings

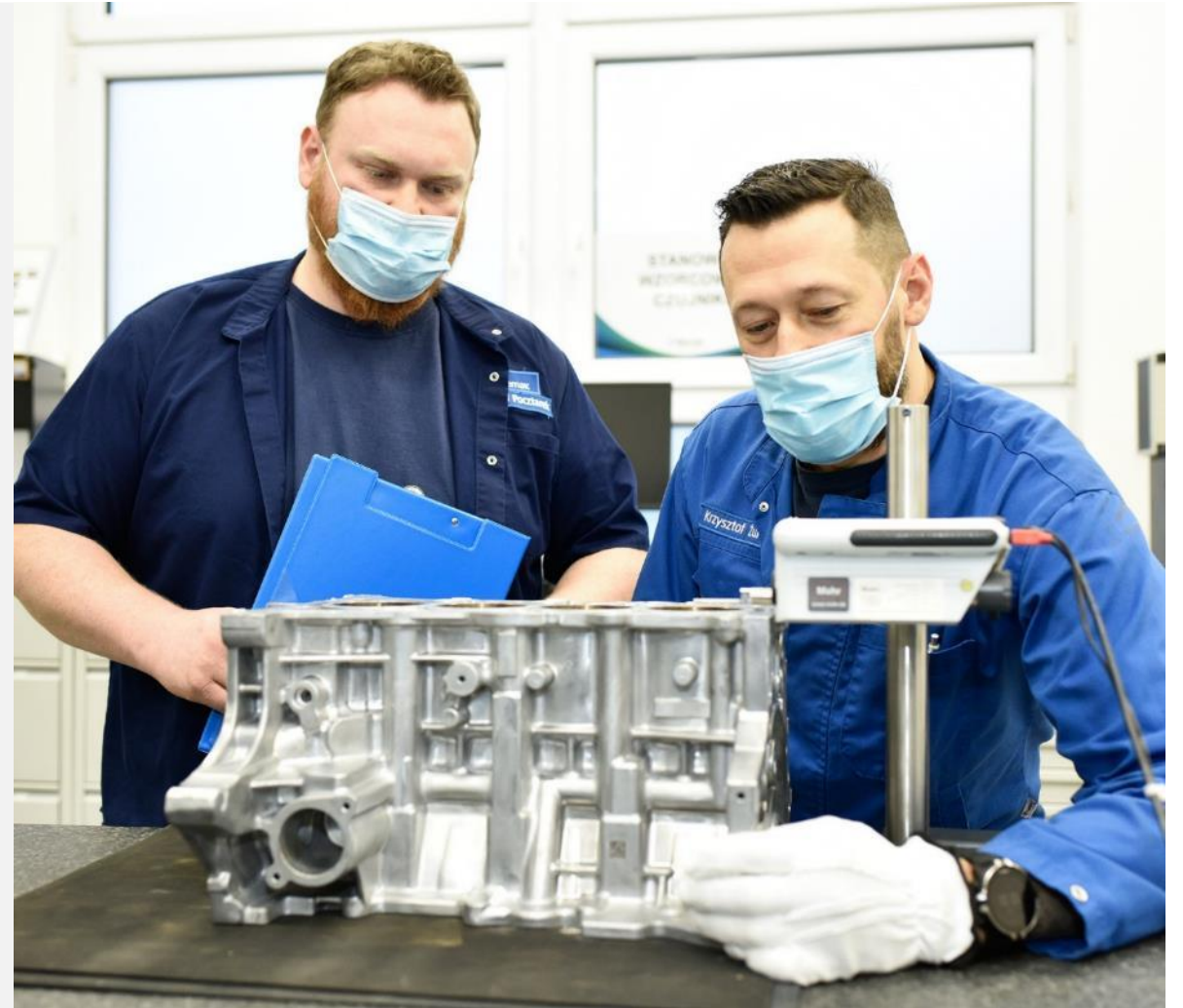


This transaction would enhance our profile as a publicly traded company, and potentially improve our share liquidity and performance

Financial Results

Significant performance recovery y-o-y

- Improvement across our global operations



During 2Q21, light-vehicle sales increased substantially in all regions



- Pent-up demand
- Better market conditions



North America and Europe recorded stronger light-vehicle sales



- Better economic conditions
- Government stimulus programs
- Disposable income driven demand



Notwithstanding the global semiconductor shortage, we expect continued industry recovery



- Positive outlook on light-vehicle production in second half of year



Rest of the World showed overall positive trend



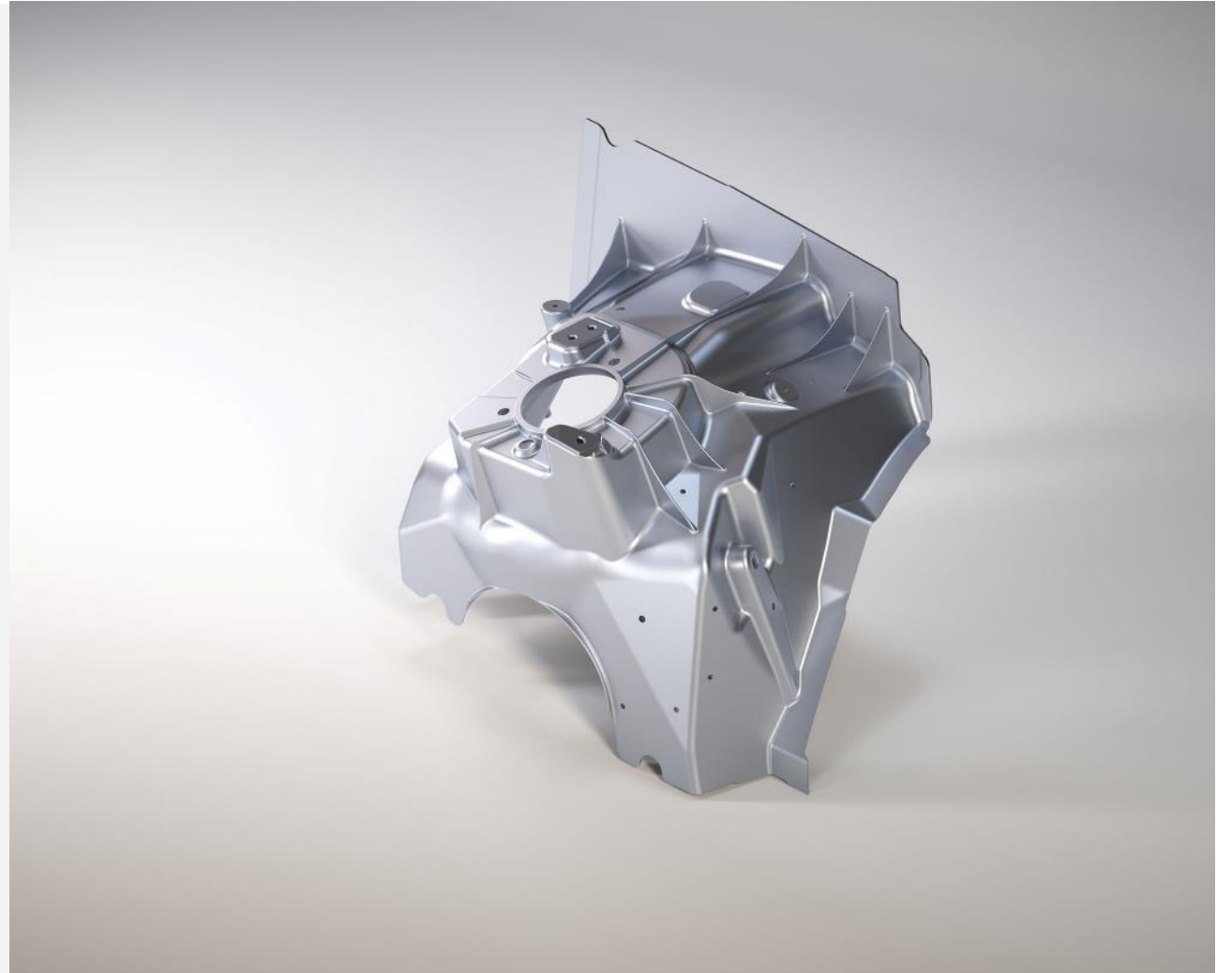
- Supportive general economic conditions in China and Brazil



Nemak's volume benefited from e-mobility and structural applications segment

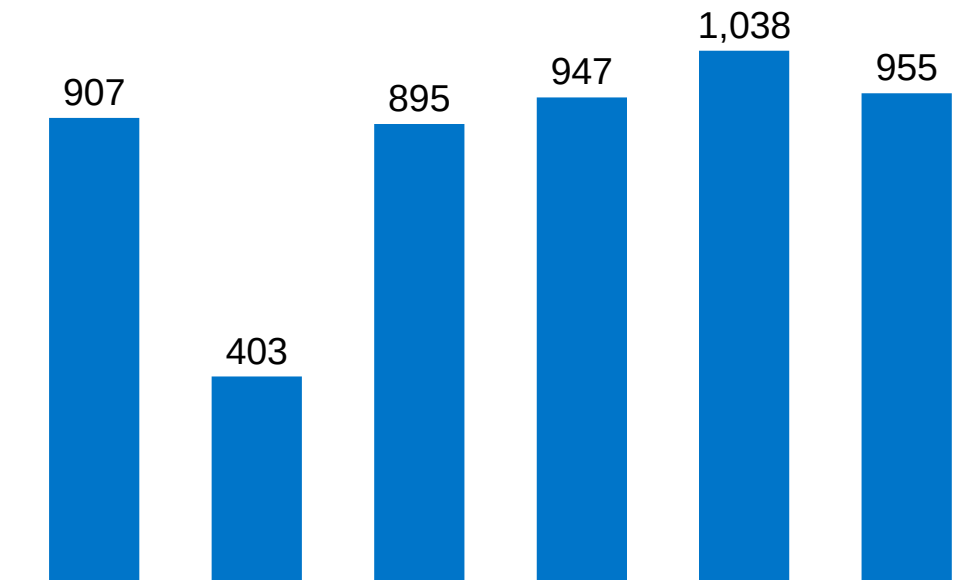


- Increased customer demand
- New product launches across our regions



2Q21 Global Results

Revenues (M USD)



Volume	1Q20	2Q	3Q	4Q	1Q21	2Q
(M Eq. Units)	10.5	4.4	10.1	10.1	10.7	9.0



We maintained initiatives to control expenses



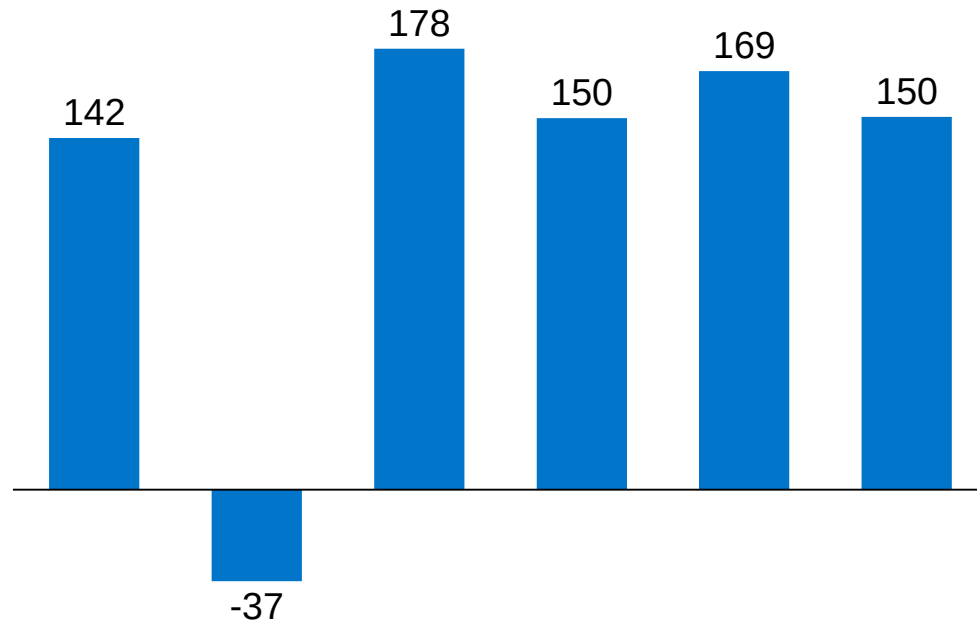
- We preserved a significant portion of efficiencies achieved in 2020



2Q21 Global Results

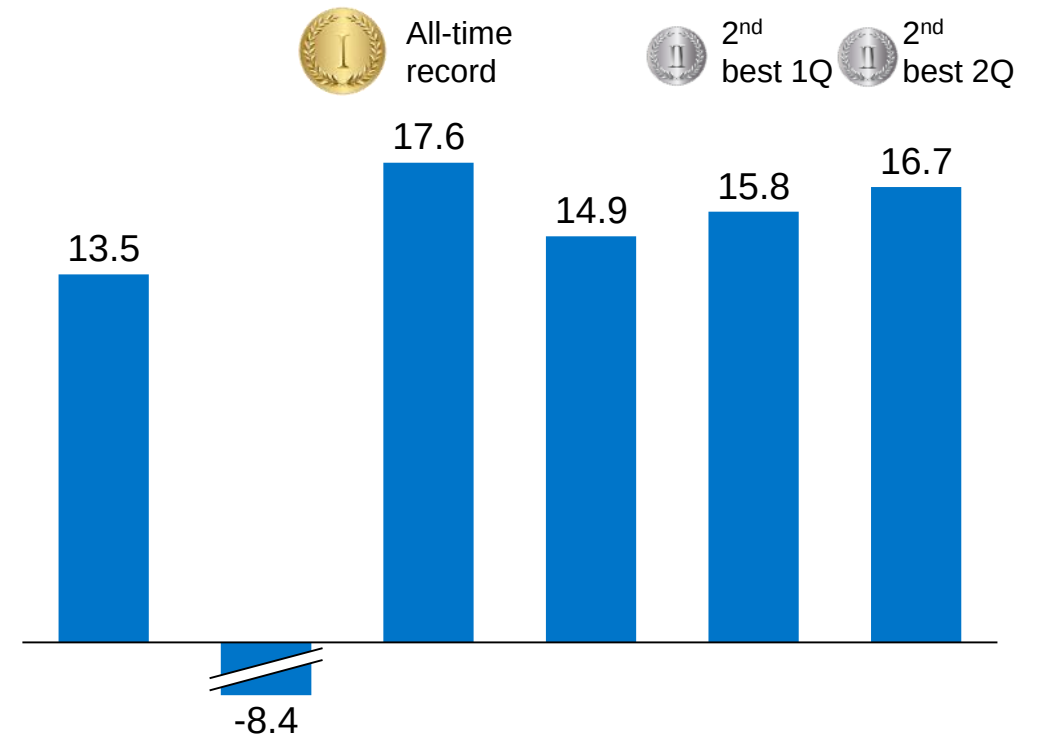


EBITDA (M USD)



Volume	1Q20	2Q	3Q	4Q	1Q21	2Q
(M Eq. Units)	10.5	4.4	10.1	10.1	10.7	9.0

Unitary EBITDA (USD/Eq. unit)

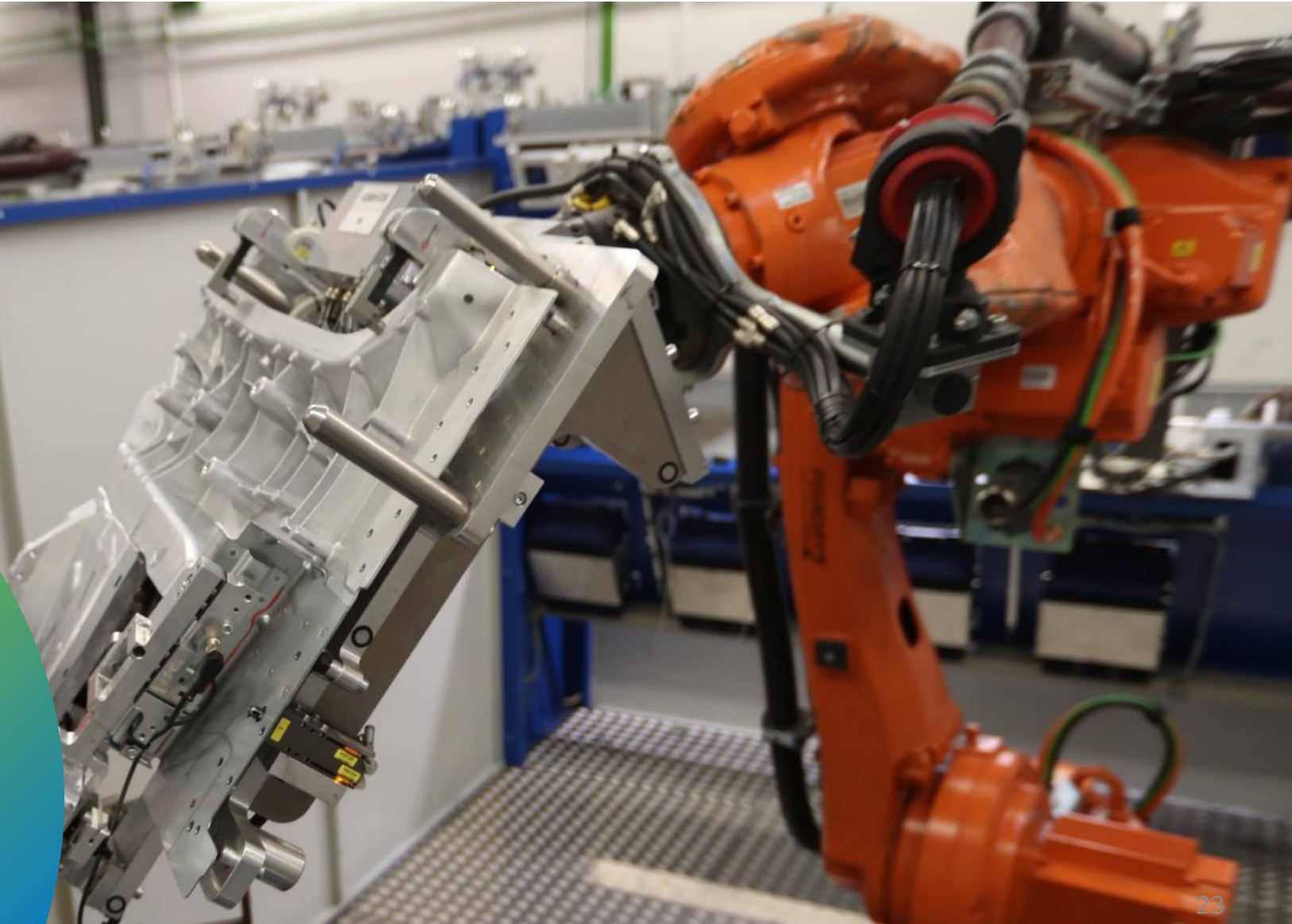


	1Q20	2Q	3Q	4Q	1Q21	2Q
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Operating Income was US\$69 million



Supported by same
factors that
benefited EBITDA



Net Income was US\$44 million



Supported by same
factors benefiting
Operating Income along
with non-cash currency
effects

CAPEX during 2Q21 amounted to US\$72 million



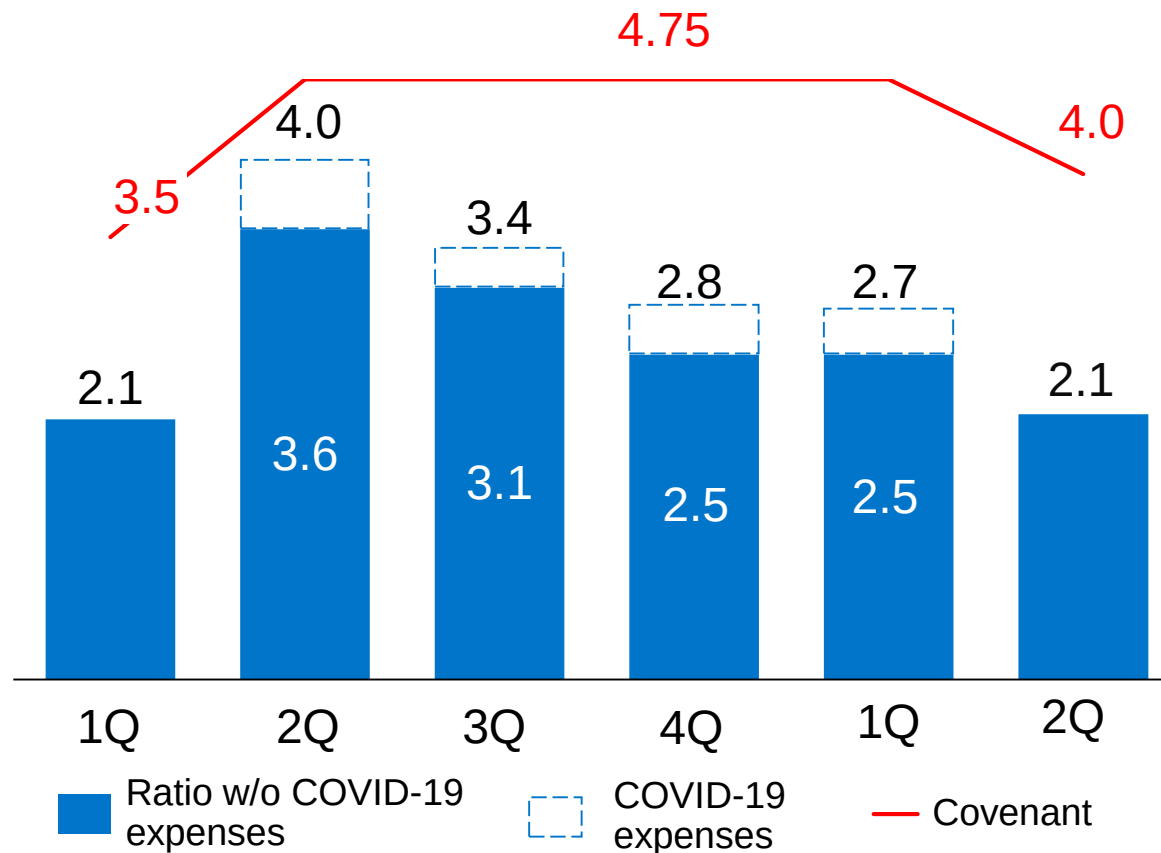
- Focus on investment in e-mobility and structural applications



Leverage ratio reached pre-pandemic levels

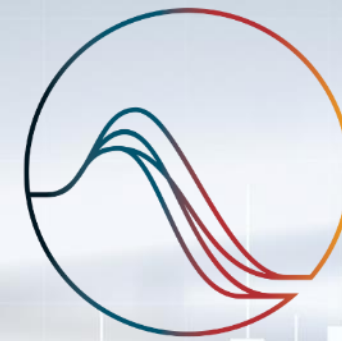


Net Debt / EBITDA (*LTM base, times*)



- Net leverage at 2.1x

Sustainability-linked bonds helped extend debt maturity profile from 3.95 to 7.34 years



SCIENCE
BASED
TARGETS

DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

Both issuances have
an investment grade
structure

Stable outlook from rating agencies



- Our credit ratings remain at BBB-, BB+, and Ba1

FitchRatings

S&P Global
Ratings

MOODY'S

Summary of regional results 2Q21



Revenues	2Q21	2Q20	% Var.
North America	462	182	154
Europe	381	156	144
Rest of World	112	65	72
Total	955	403	137

EBITDA	2Q21	2Q20	% Var.
North America	74	(24)	NA
Europe	68	(16)	NA
Rest of World	8	3	183
Total	150	(37)	NA

2021 Guidance Update



Original

Volume: 38.8 M Eq. Units

Revenue: US\$3.6 B

EBITDA: US\$552 M

CAPEX: US\$380 M

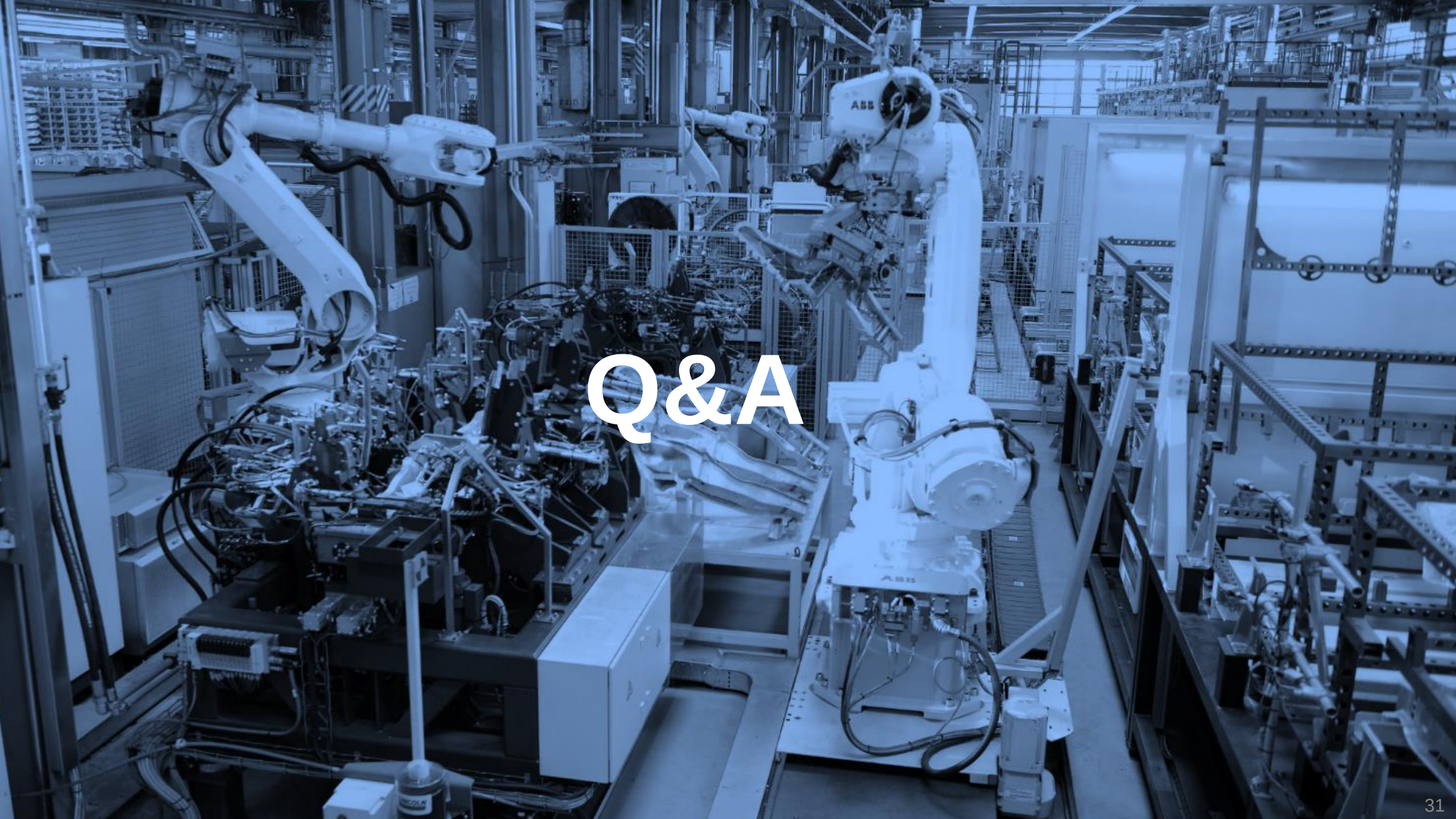
Update

Volume: 39.5 M Eq. Units

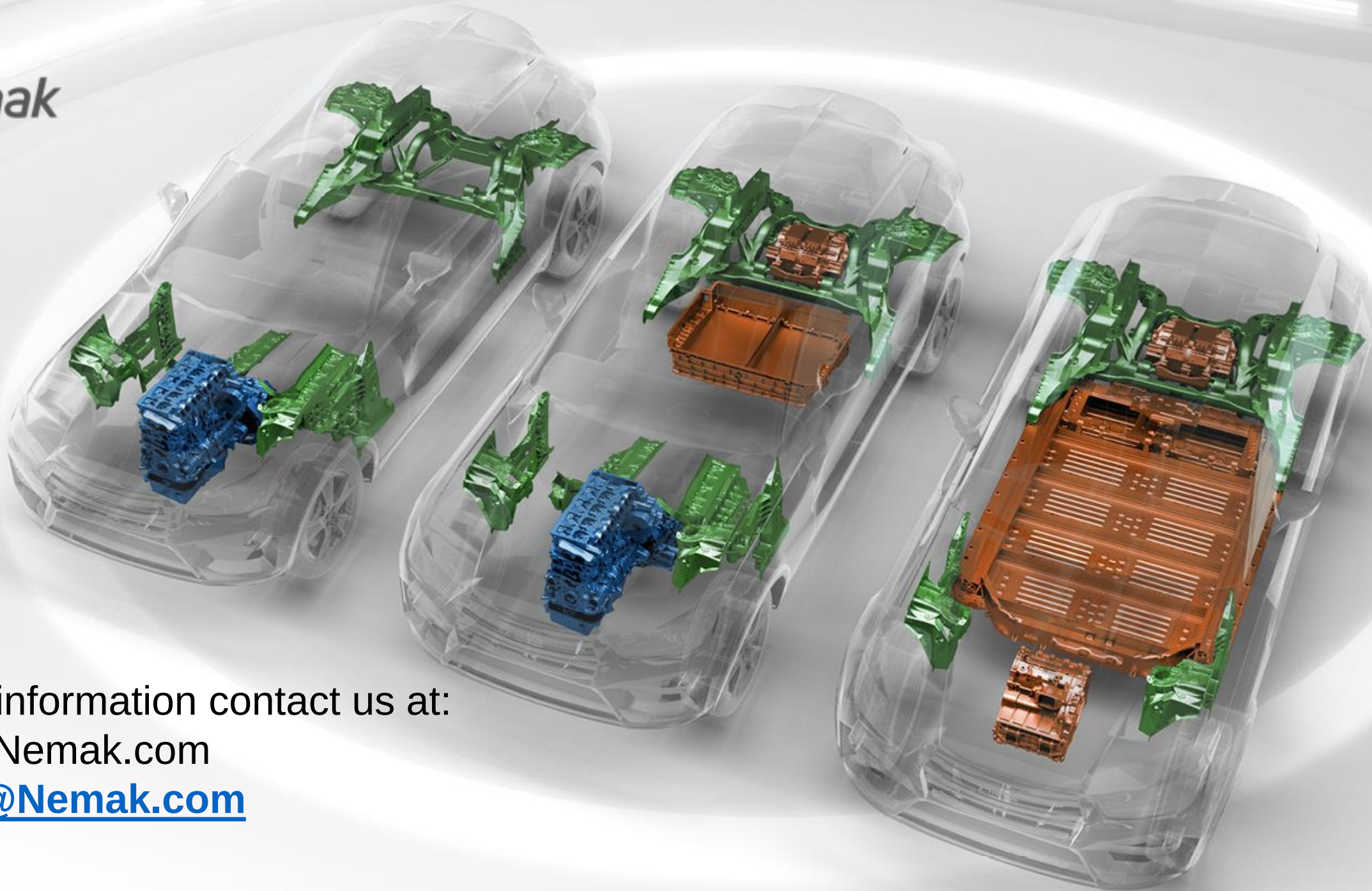
Revenue: US\$3.9 B

EBITDA: US\$600 M

CAPEX: US\$380 M

A blue-tinted photograph of an industrial manufacturing environment. Two large, white robotic arms are visible, positioned over a complex assembly line. The arm on the left is reaching towards a work area, while the arm on the right is more upright. The background shows various industrial structures, including metal frames, pipes, and conveyor systems. The overall scene depicts a modern, automated production facility.

Q&A



For more information contact us at:
investors.Nemak.com
investor@Nemak.com