



3Q21 Results

OCTOBER 2021



Agenda



- 3Q21 Highlights
- Financial Overview



Armando Tamez
CEO



Alberto Sada
CFO



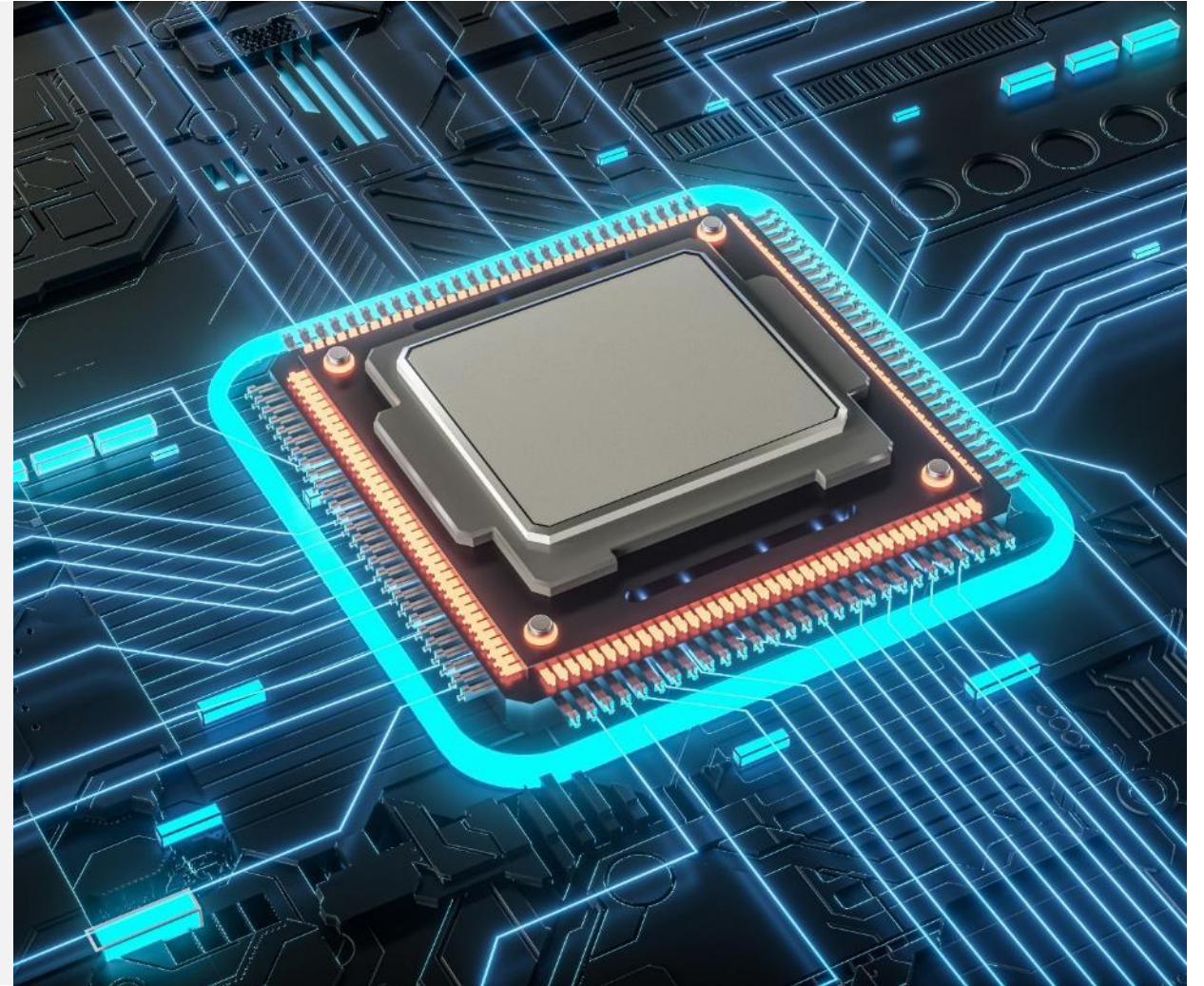
Adrian Althoff
IR Officer

FORWARD-LOOKING STATEMENT

This presentation contains forward-looking information based on numerous variables and assumptions that are inherently uncertain. They involve judgments with respect to, among other things, future economic, competitive and financial market conditions and future business decisions, all of which are difficult or impossible to predict accurately. Accordingly, actual results are likely to vary from those set forth in this presentation.

Challenging industry conditions in 3Q21

- Global semiconductor shortage impacted light-vehicle production



More favorable backdrop on the demand side

Temporary low inventory levels

Pent-up demand expected



We remain nimble in response to evolving volume trends



- Financial discipline
- Leverage our track record of navigating periods of volatility

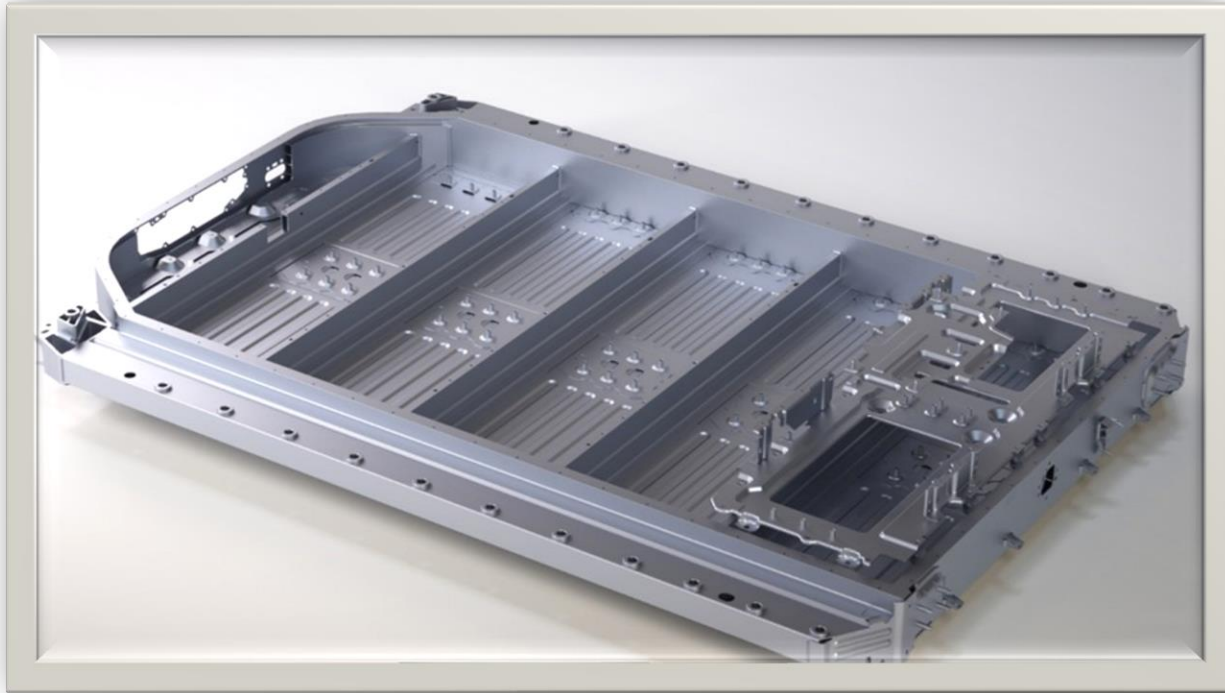


Our order book in the EV/SC segment reached ~US\$1.05 B annually, surpassing US\$1 B target ahead of time



In 3Q21, won contracts for ~US\$150 M annually to produce e-mobility & structural applications

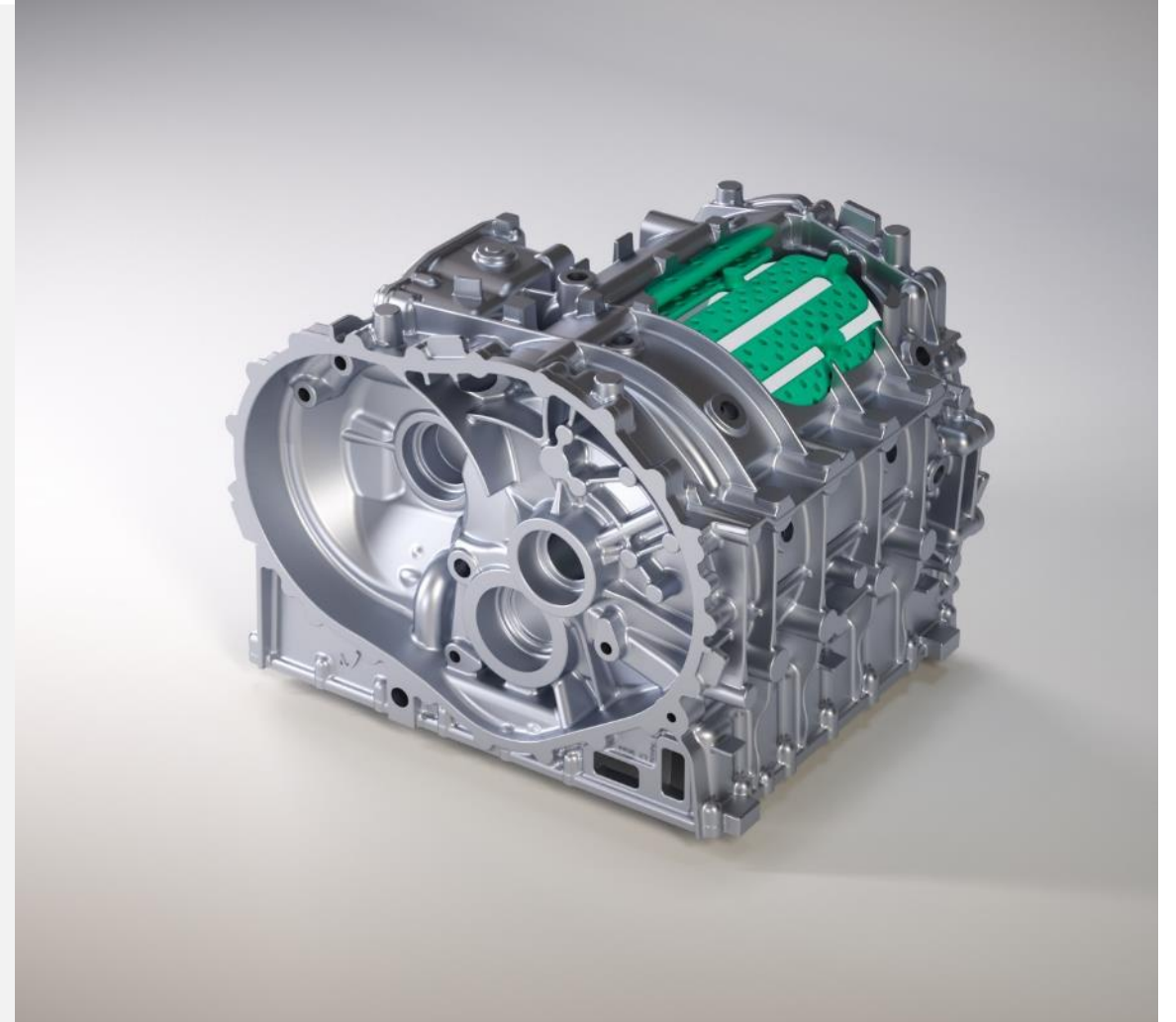
New awarded business to supply battery housings for fully electric SUVs



This incremental business will involve expansion of battery housing assembly capacity in North America

We leveraged existing capacity in North America

- E-motor housings for a leading global manufacturer of electric vehicles
- First awarded business to produce chassis parts in the region



New business reaffirms our leading position in electric vehicle applications



* BH= Battery housings
** PHEV= Plug-in-hybrid vehicles

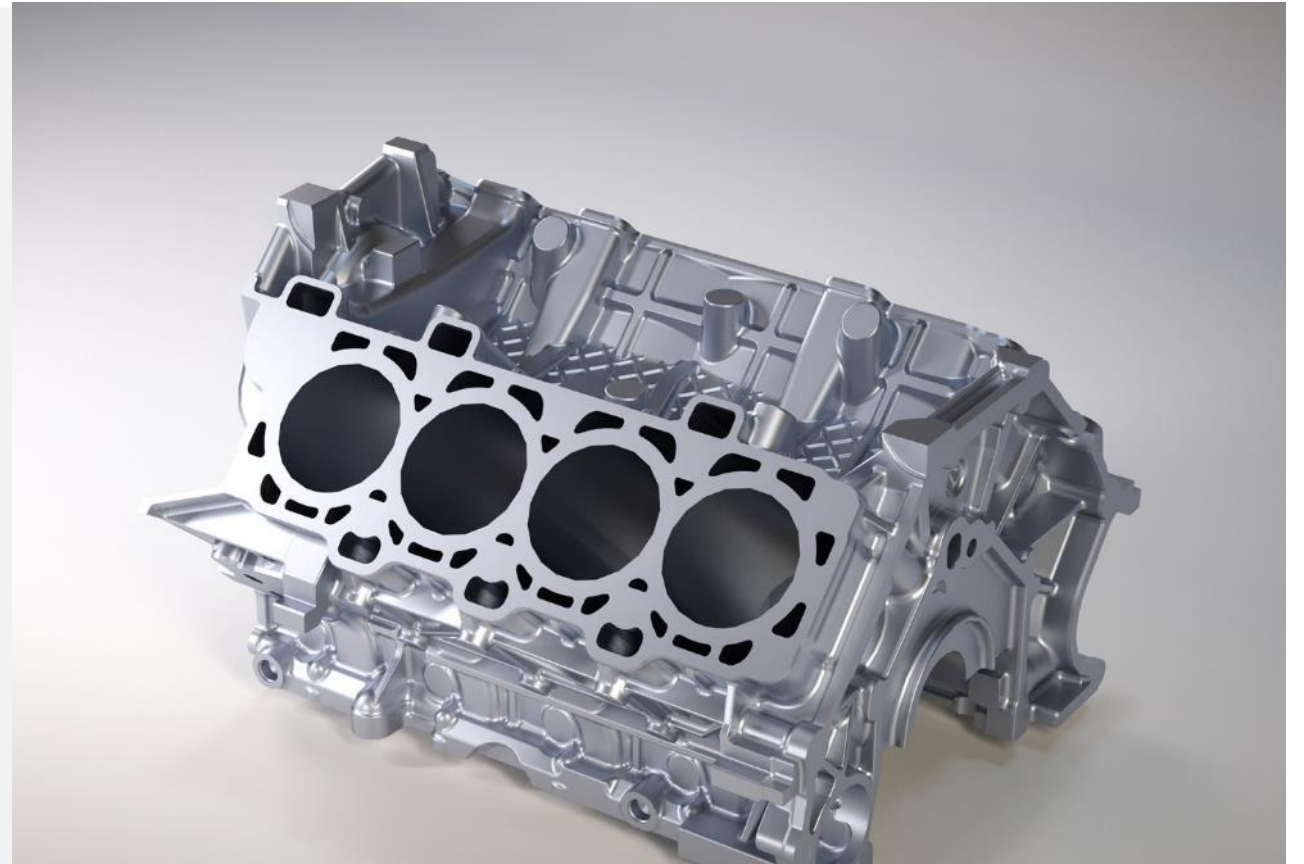
Largest independent producer of BH* for fully electric vehicles in North America

World's largest independent producer of BH* for PHEVs as well as e-motor components for fully electric vehicles**

Key highlights on the powertrain side



- Incremental business to supply cylinder heads and engine blocks to high-volume applications of North American OEMs



We secured contracts across product lines worth ~US\$500 M annually



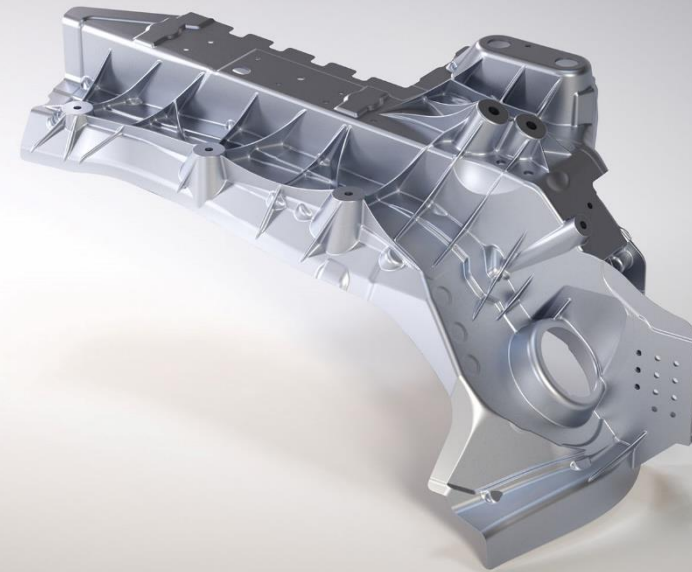
23RD ANNUAL WORLD EXCELLENCE AWARDS

We continued to ramp up our e-mobility and structural applications business in Europe

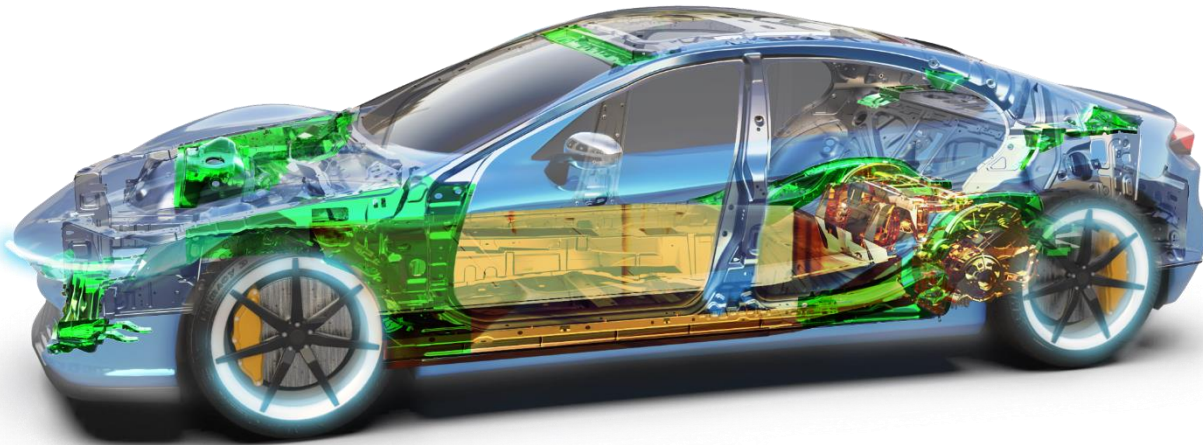


Structural parts for fully electric vehicles

Battery housings for hybrid-electric vehicles

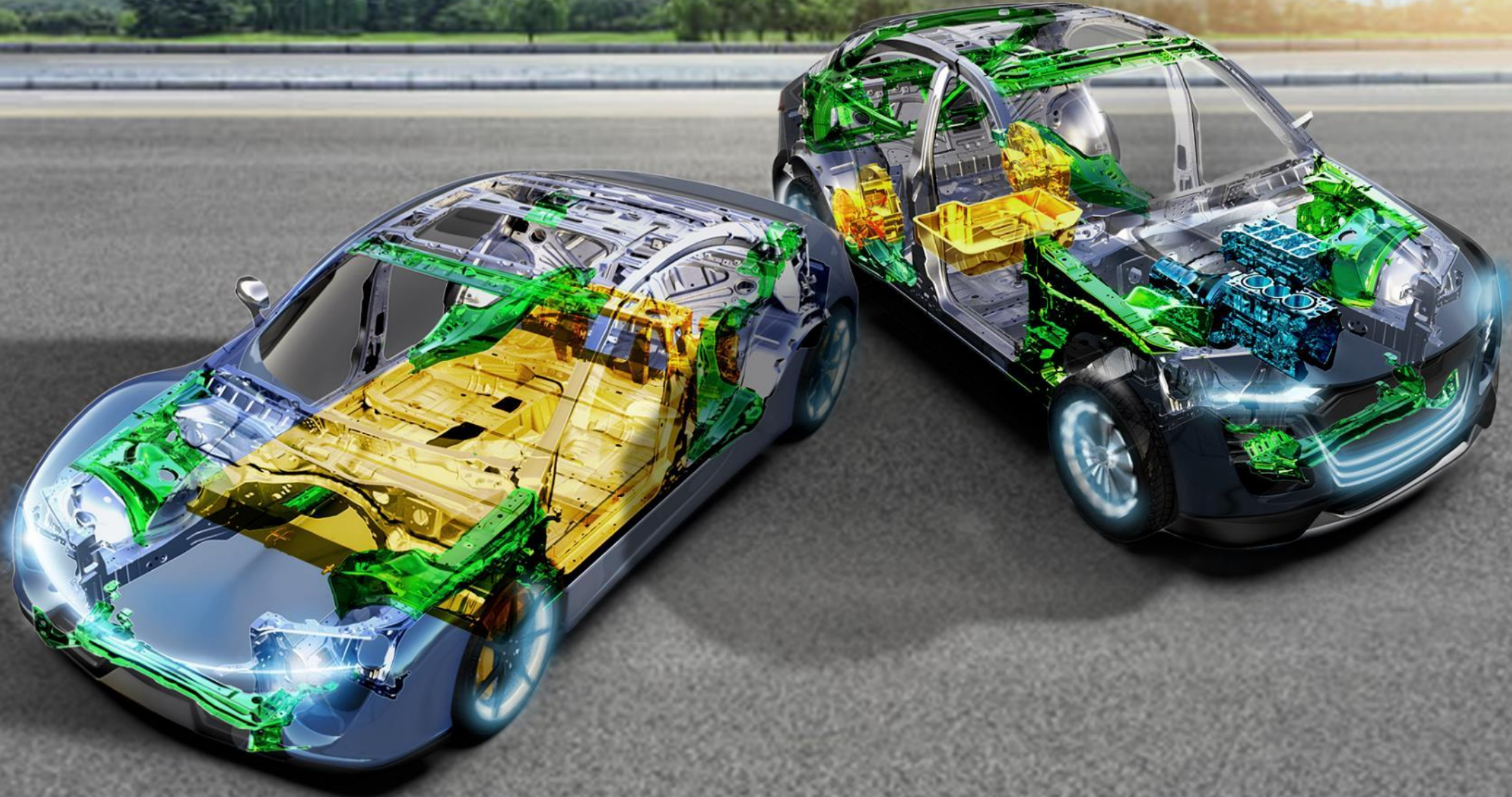


We remain on track to more than double revenue in e-mobility and structural applications



Higher production in segment notwithstanding effects of semiconductor shortage

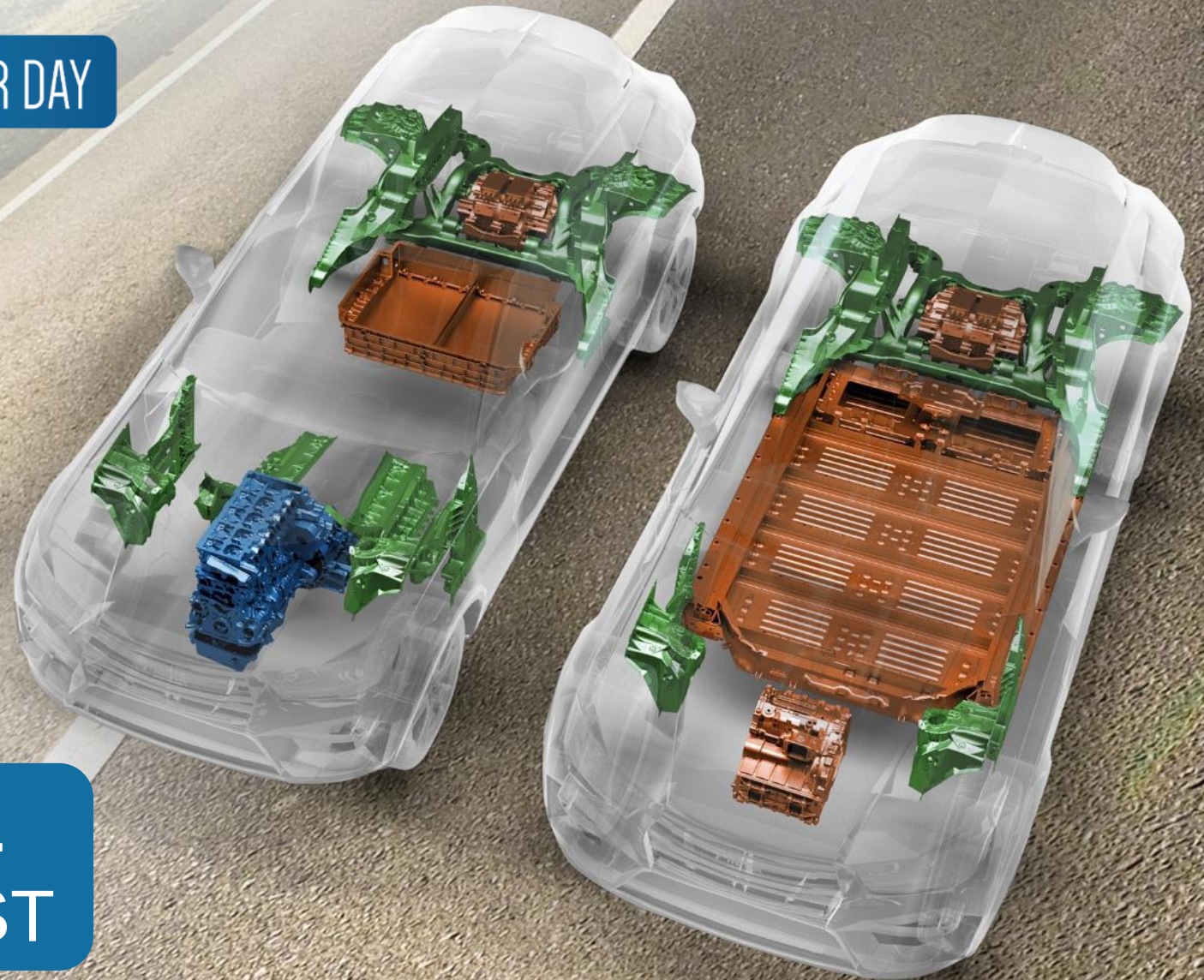
We successfully concluded the merger of
Controladora Nemak into Nemak



SAVE THE DATE



INVESTOR DAY
2021



November 10, 2021
10:00 am -12:00pm EST



Financial Results

Light-vehicle sales decreased y-o-y

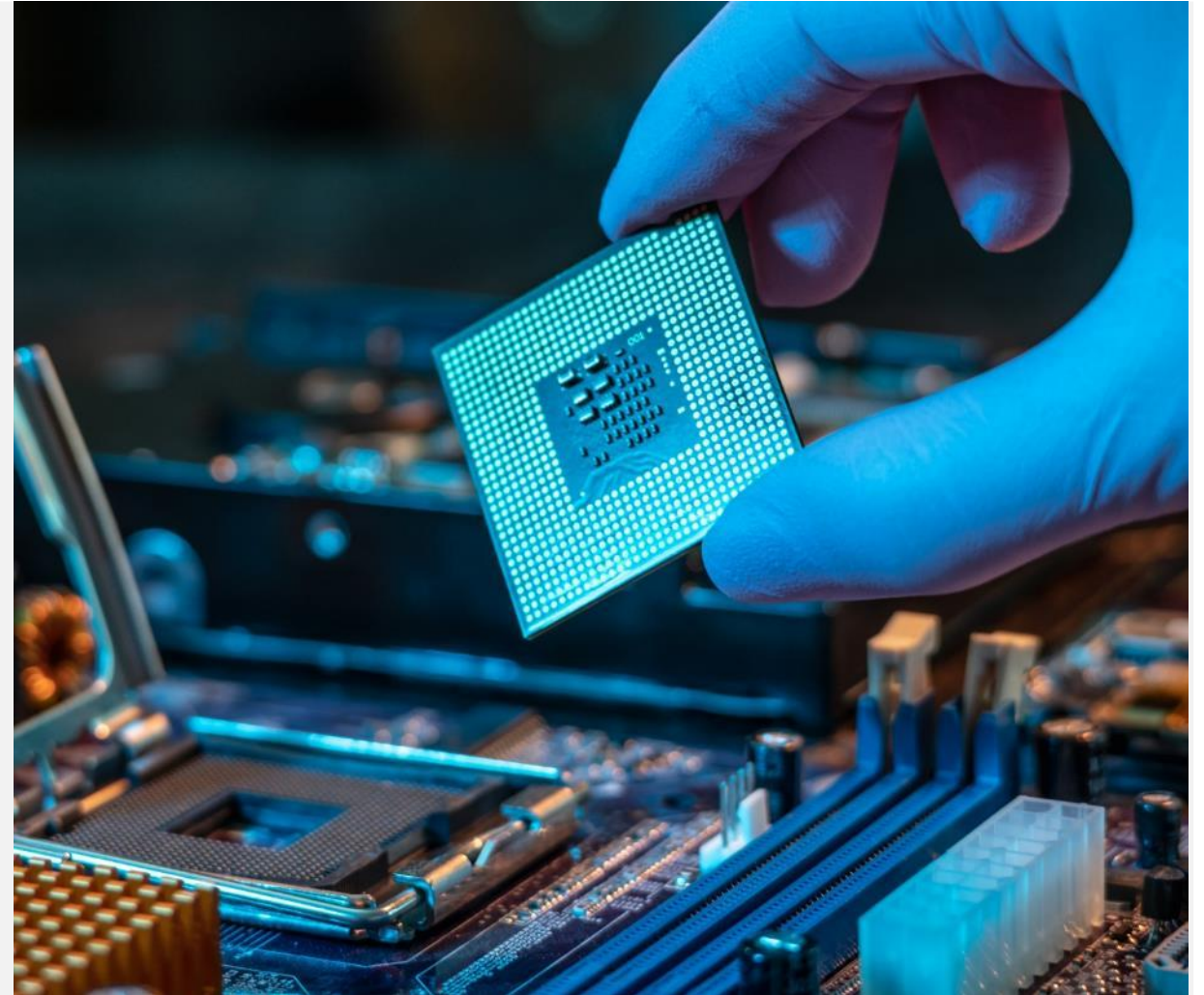
- Widespread disruptions in supply chain dynamics



North America and Europe recorded lower light-vehicle sales



- Semiconductor supply and demand proved challenging worldwide during period
- Low inventory levels



Rest of the World showed lower light-vehicle sales and production

- Lower sales driven by same conditions affecting other regions



Nemak volume affected by customer production reductions

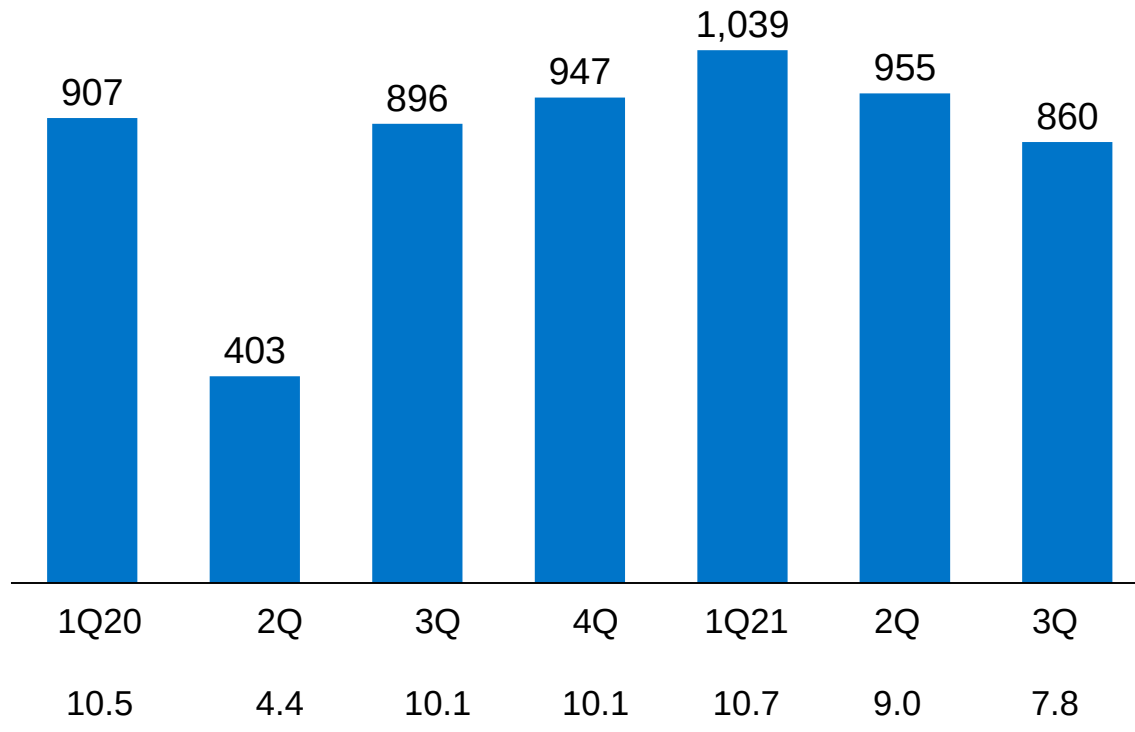


- Year-to-date volume of 27.5 M equivalent units reflects industry headwinds



3Q21 Global Results

Revenues (US\$ M)



We took steps to reinforce our financial position



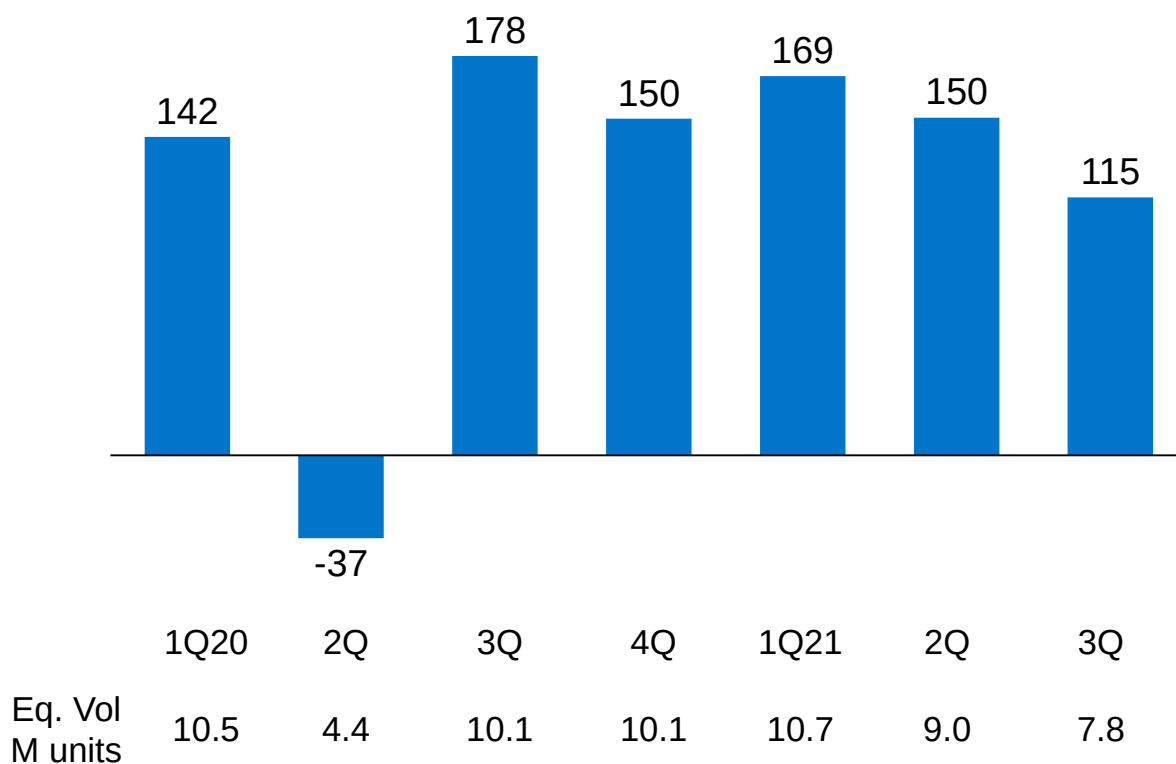
- Operational efficiencies while maintaining quality standards



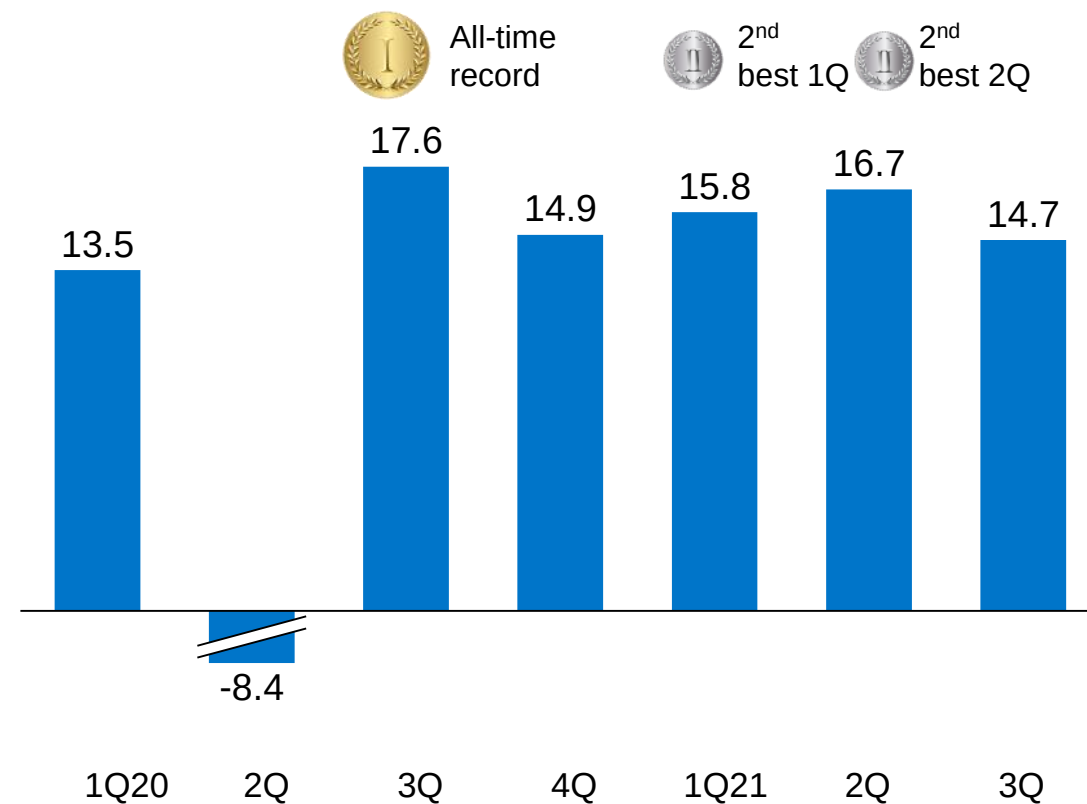
3Q21 Global Results



EBITDA (US\$ M)



Unitary EBITDA (US\$/Eq. Unit)



Operating Income was US\$28 million



Influenced by same
factors that affected
EBITDA

Net Income was positive absent one-timer of US\$35 million



Non-recurring financial expenses related to prepayment of bond issuances and negative non-cash currency effects

CAPEX during 3Q21 amounted to US\$82 million



- Focus on investment in e-mobility and structural applications



We remain well positioned to respond to volume fluctuations



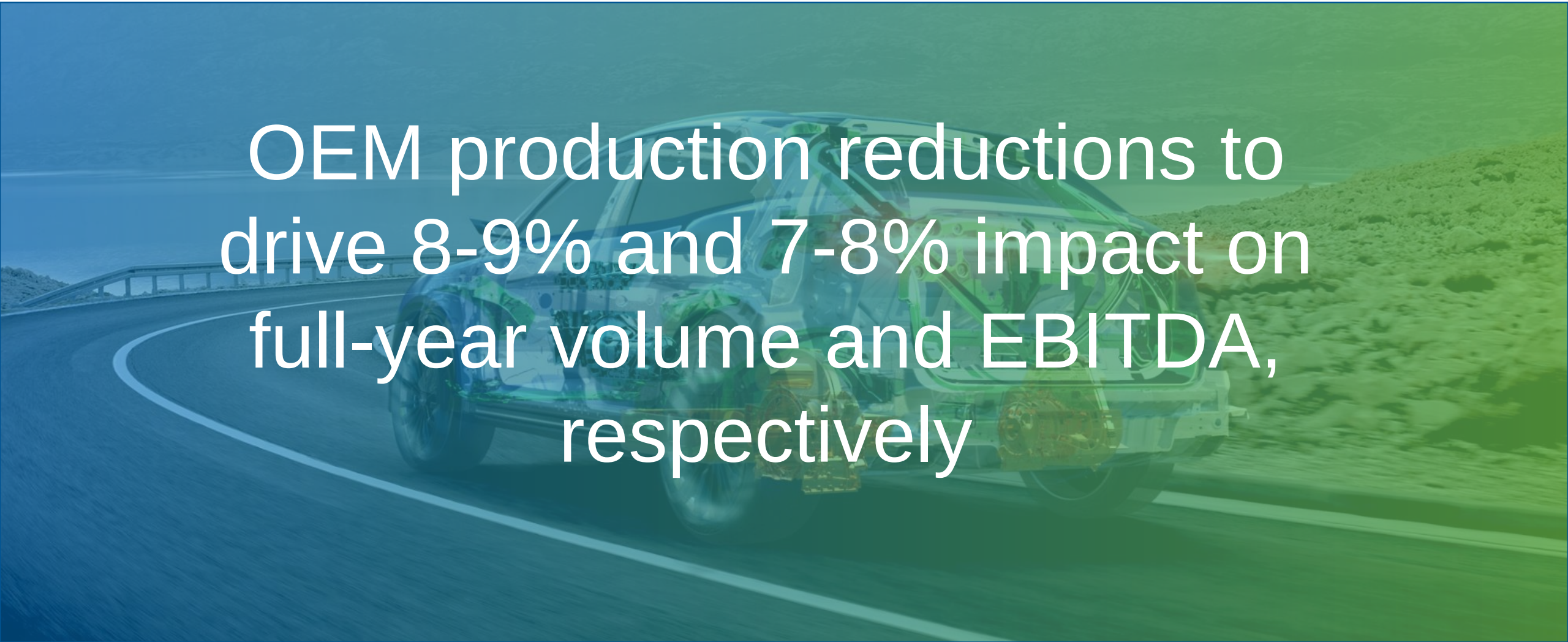
- Higher inventory balance at quarter-end



Summary of regional results 3Q21



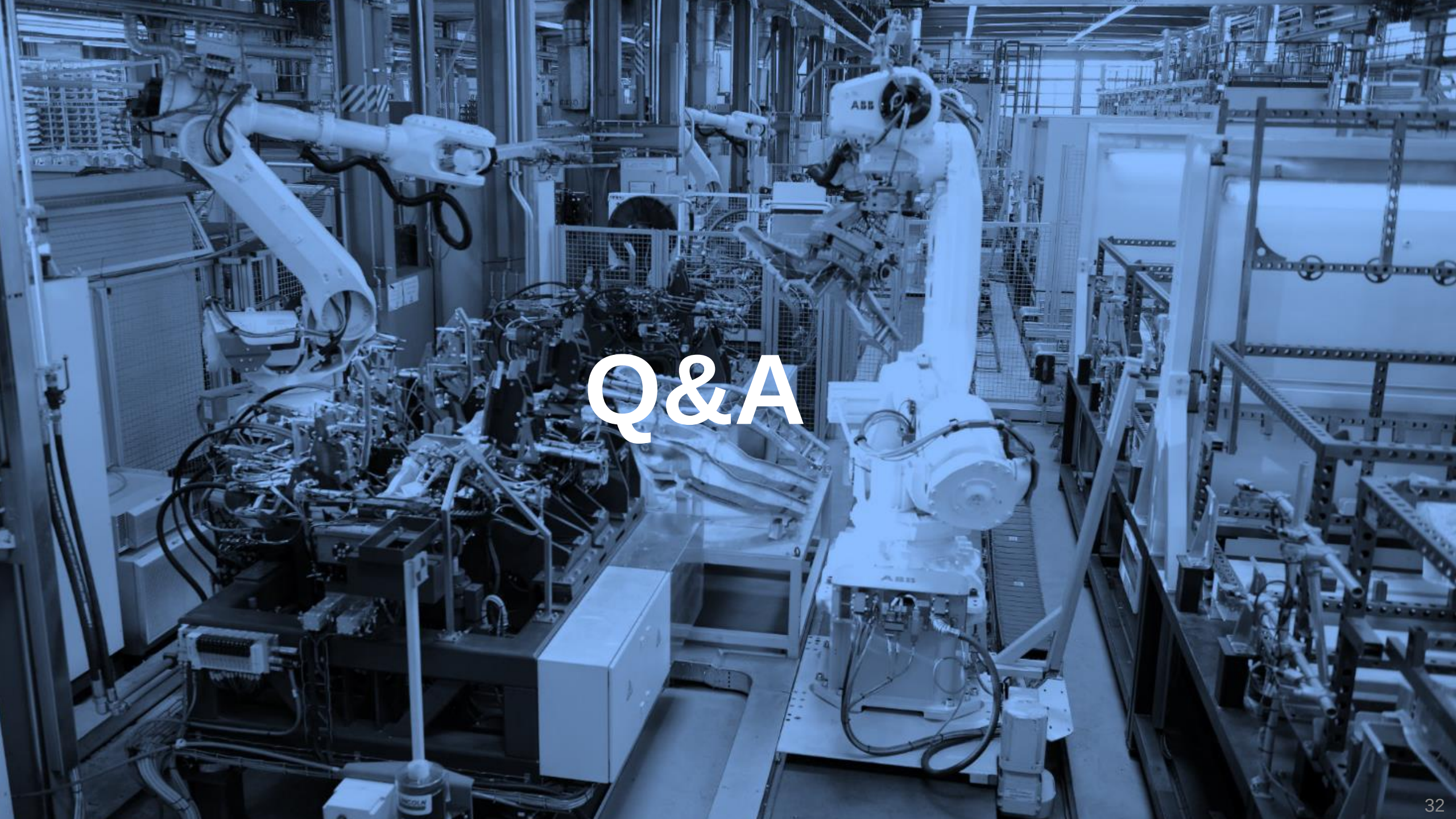
Revenues	3Q21	3Q20	% Var.
North America	464	491	(5)
Europe	288	301	(4)
Rest of World	108	103	5
Total	860	896	(4)
EBITDA	3Q21	3Q20	% Var.
North America	56	105	(47)
Europe	48	63	(24)
Rest of World	11	10	6
Total	115	178	(35)

The background of the slide is a photograph of a car chassis driving on a winding road. The image is overlaid with a semi-transparent green filter. The text is centered over the image.

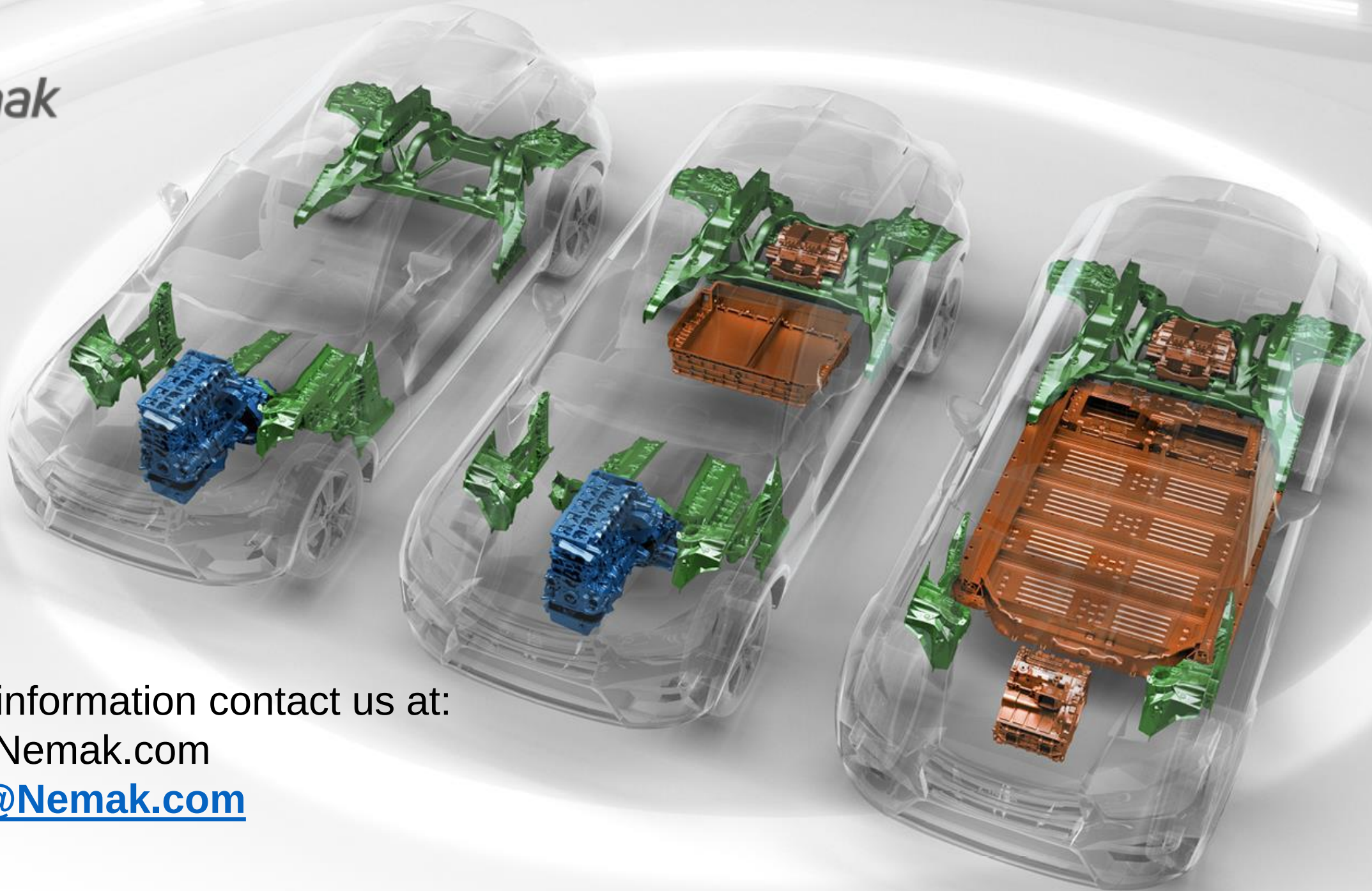
OEM production reductions to drive 8-9% and 7-8% impact on full-year volume and EBITDA, respectively

Contracts worth over US\$1 billion in annual revenue in our e-mobility and structural applications segment



A blue-tinted photograph of an industrial manufacturing environment. Two large white robotic arms, with 'ABB' branding visible, are positioned over a complex assembly line. The background shows various industrial structures, including conveyor belts and metal frameworks. The overall scene is a dense, organized industrial space.

Q&A



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