



4Q21 Results

FEBRUARY 2022



Agenda



- 4Q21 Highlights
- Financial Overview



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FORWARD-LOOKING STATEMENT

This presentation contains forward-looking information based on numerous variables and assumptions that are inherently uncertain. They involve judgments with respect to, among other things, future economic, competitive and financial market conditions and future business decisions, all of which are difficult or impossible to predict accurately. Accordingly, actual results are likely to vary from those set forth in this presentation.

Improved results amidst industry volatility

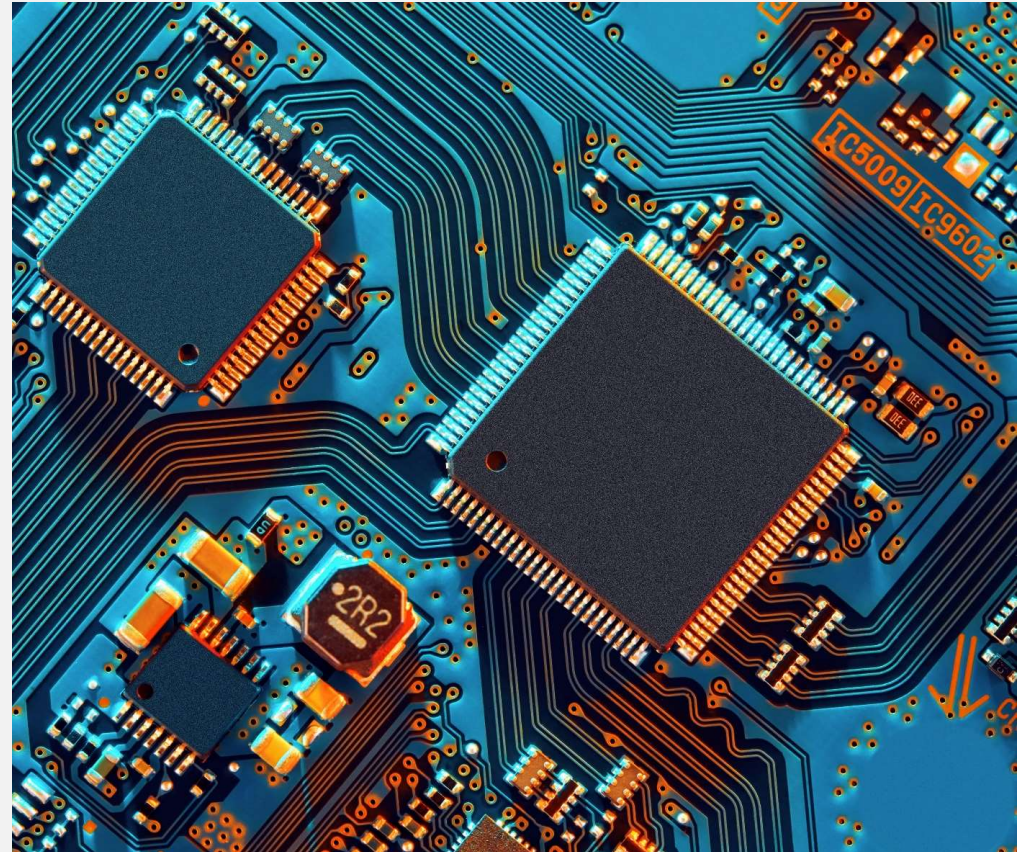


- New growth opportunities linked to the mobility landscape



We continue to face industry challenges

- Measures to safeguard employee safety given the ongoing pandemic
- Operational efficiencies to mitigate effects of global semiconductor shortage

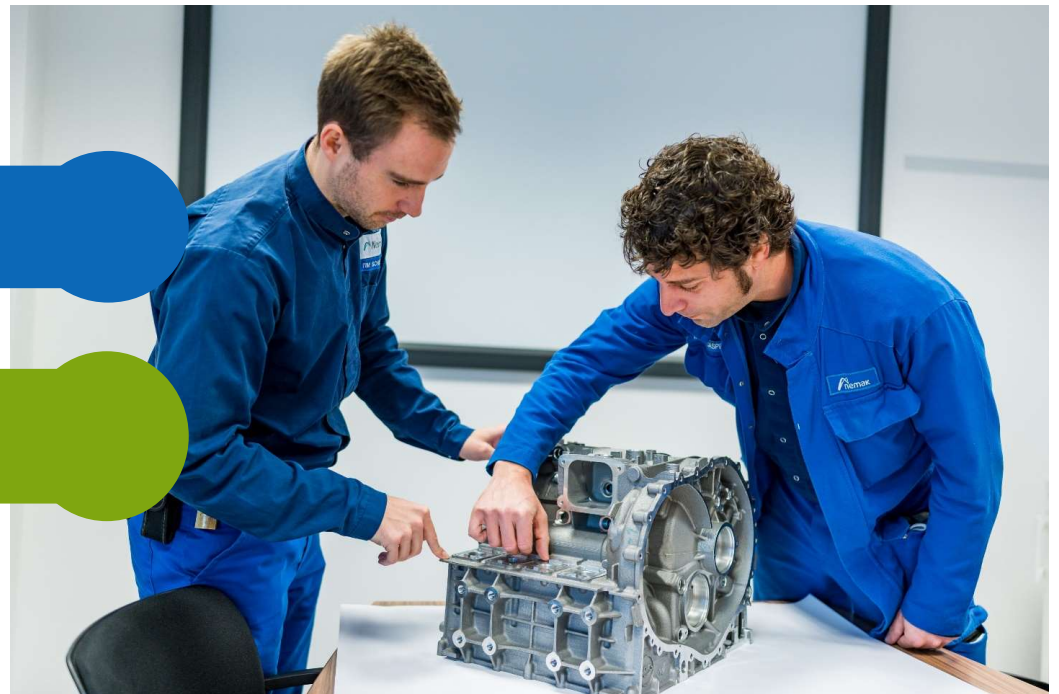


New product launches support higher volume



Volume was +2% vs 2020

Revenue was +21% vs 2020



EBITDA finished at US\$567 M for 2021



- Tie for best-ever full-year unitary EBITDA mark in our history
- Best-ever unitary EBITDA mark of any fourth quarter in our history



EBITDA 31% higher vs 2020

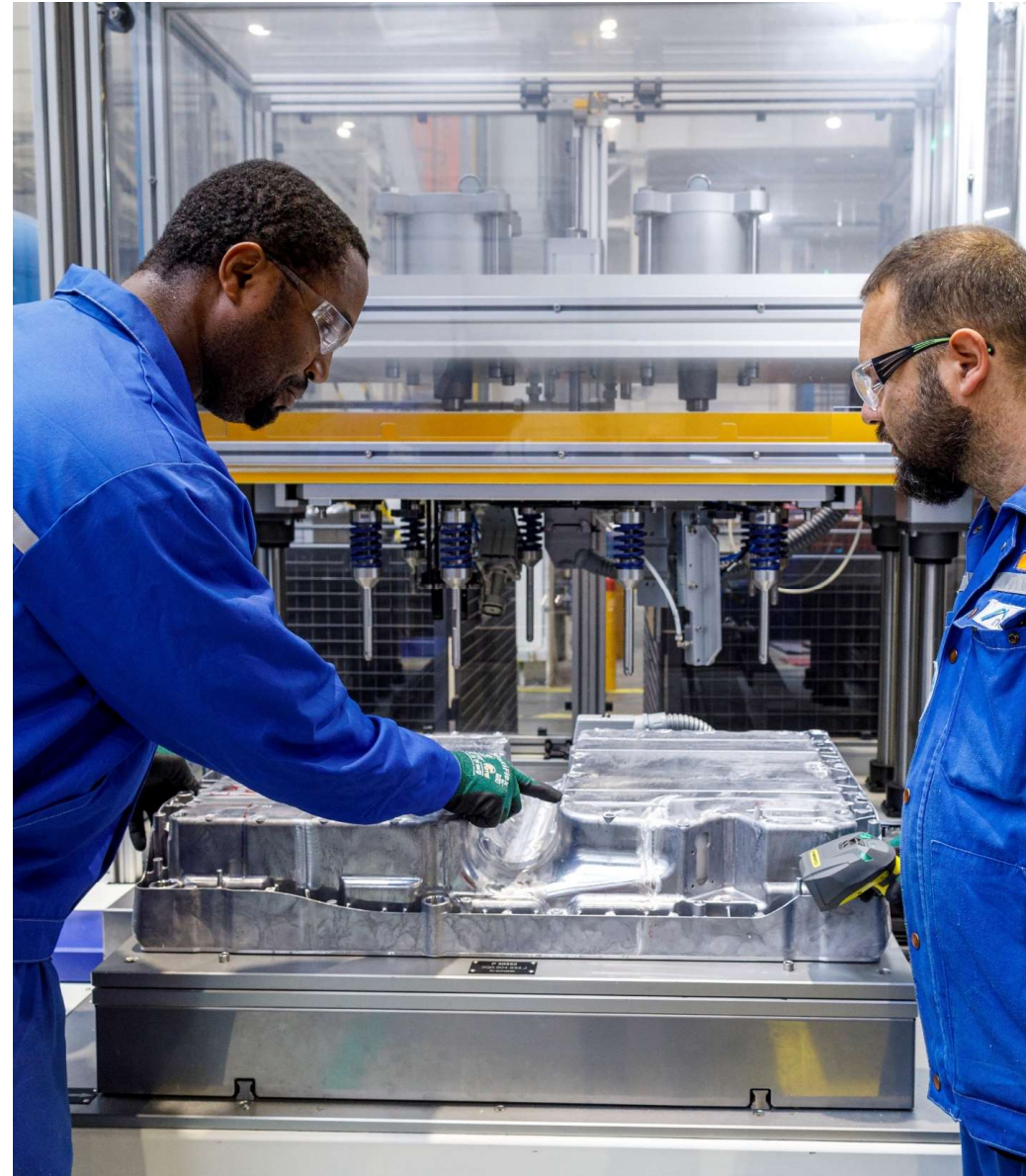
New battery housings for fully electric vehicles of global customers



- Awarded business with annual sales of US\$350 M
- Investment of ~US\$200 M in three new facilities



Our order book in
EV/SC segment has
reached **US\$1.4 B**
annually



We aim to accelerate progress towards our EV/SC order book target of **US\$2 B** annually for 2025



Electrification is a fast-growing driver of our current business



EV/SC share of Nemak revenue exceeds combined share of PHEVs and BEVs of global light-vehicle sales

We estimate that we are producing components for ~520 vehicle nameplates



Including ~100 fully electric or plug-in hybrid vehicle nameplates

E-mobility and structural components were key revenue drivers



- Battery housings
- E-motor components
- Structural applications



New business for fully electric vehicles in Europe and North America

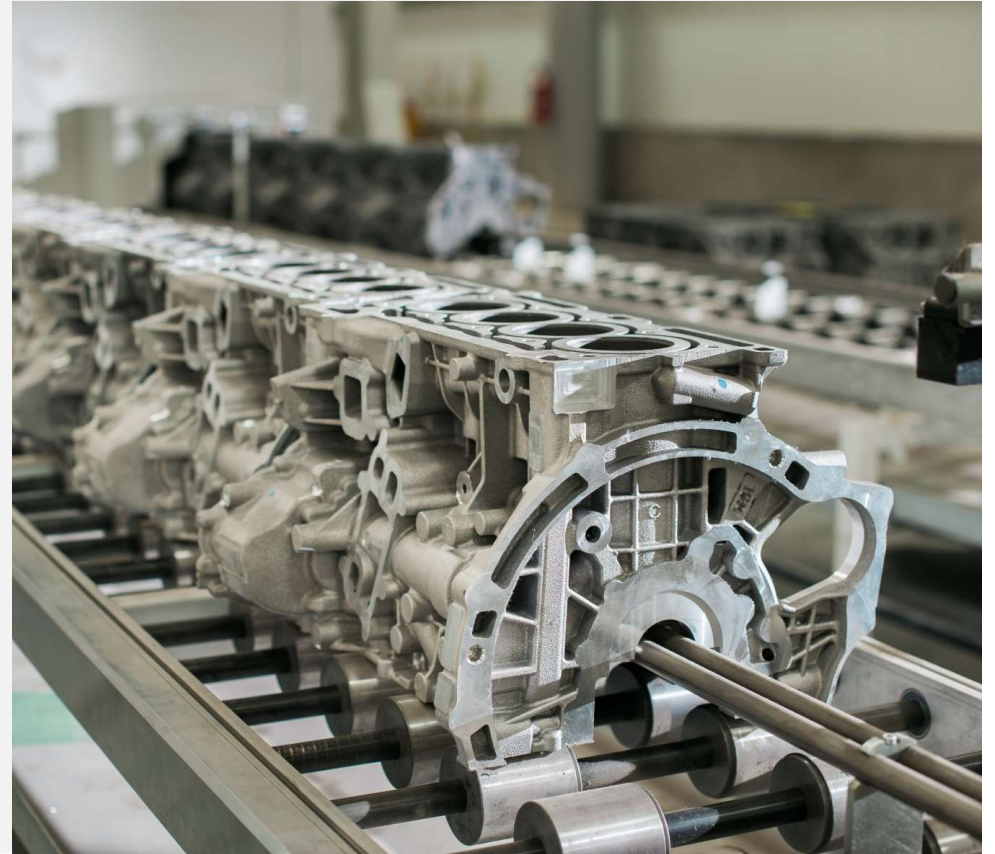
We take part in Ford's new all-electric **F-150 Lightning** and **E-Transit**, as well as in Mercedes-Benz's new generation **AMG SL**



Incremental business on the powertrain side



- Cylinder heads and engine blocks for the North America market



Contracts across our product lines reached
~US\$1.1 B annually



One-third of these contracts
represents incremental
business

We received awards from several OEMs



29th annual
supplier
of the **year**

Recognition of our
commitment to innovation
and cutting-edge
technology

We made further progress in our sustainability agenda



Rollout of emissions-reduction targets



B rating in CDP Climate Change questionnaire



Selected to join stock indexes with sustainability criteria



S&P/BMV Total Mexico ESG Index

FTSE4Good



Financial Results

Semiconductor shortage weighed on light-vehicle production in North America and Europe



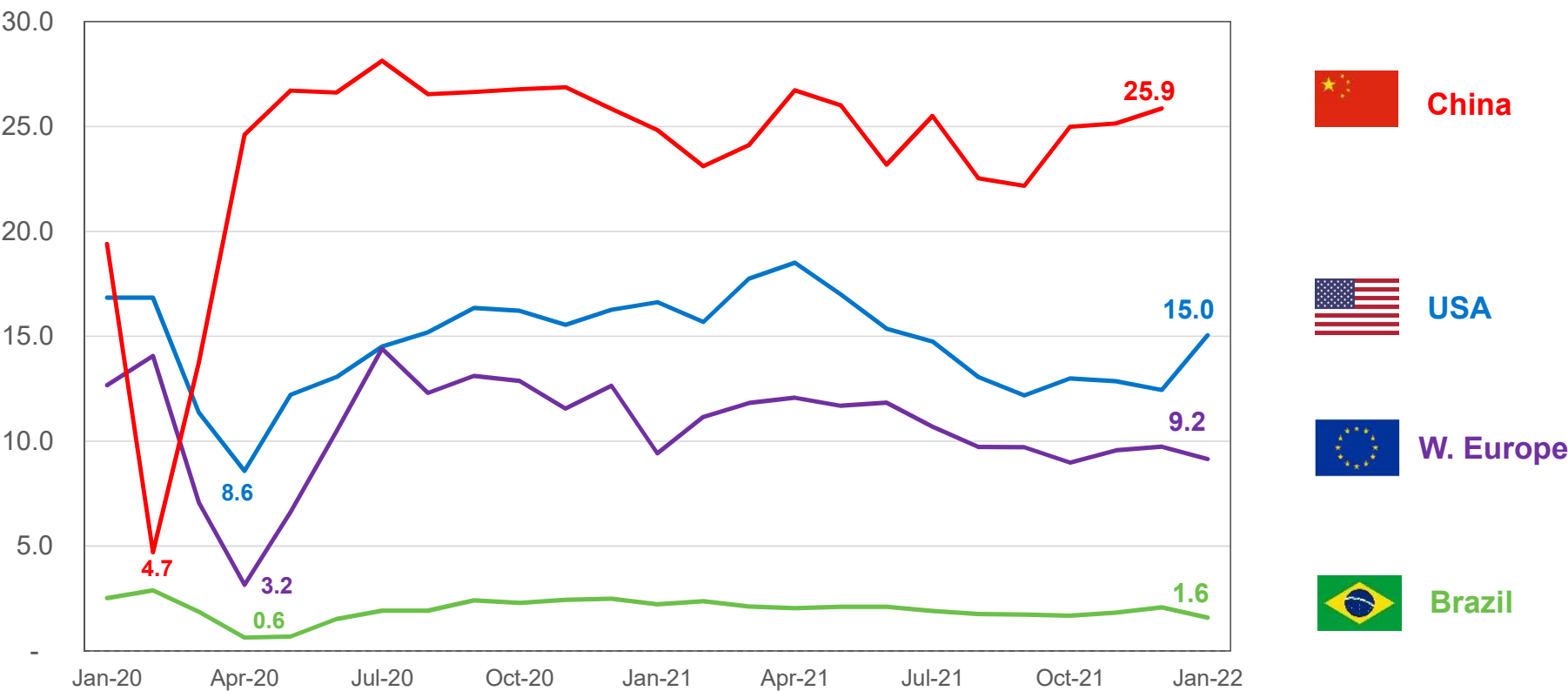
- Gradual overall demand recovery
- Stronger first half nearly compensated for a softer second half



Industry recovery limited by supply-chain constraints



Vehicle SAAR (M Units)



Rest of the World showed overall improvement in light-vehicle sales and production



- China and Brazil showed higher levels of sales and production



Nemak's volume showed a slight recovery



- Light-vehicle inventories remain historically low
- Favorable demand-side fundamentals



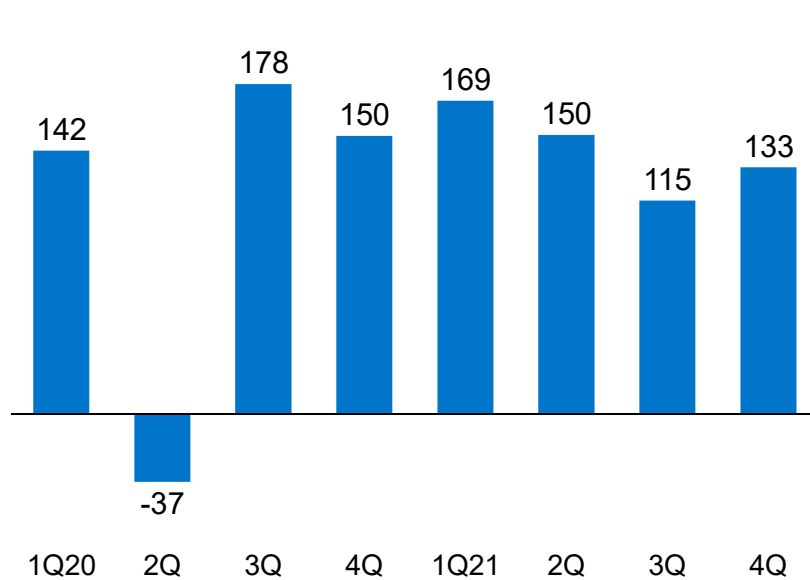
2021 Global Results



EBITDA (US\$ M)

2020: 432M

2021: 567M (+31%)

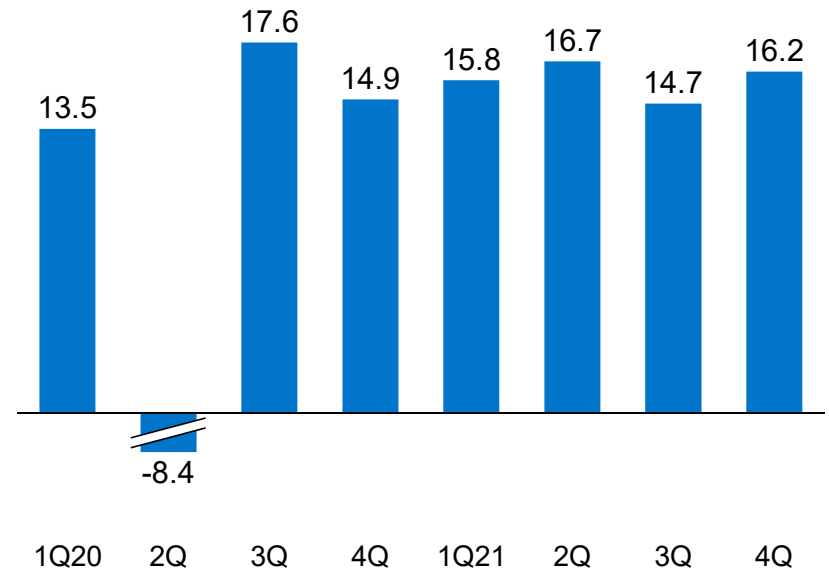


Eq. Vol M units	10.5	4.4	10.1	10.1	10.7	9.0	7.8	8.8
	1Q20	2Q	3Q	4Q	1Q21	2Q	3Q	4Q

Unitary EBITDA (US\$/Eq. Unit)

2020: 12.3

2021: 15.9 (+29%)



1Q20	2Q	3Q	4Q	1Q21	2Q	3Q	4Q
		 All-time record 3Q		 2nd Best 1Q	 2nd Best 2Q		 All-time record 4Q

Continued efforts to improve cost performance



- Aluminum prices affected COGS
- Achieved 10% y-o-y reduction in SG&A



Best-ever unitary EBITDA for a fourth quarter



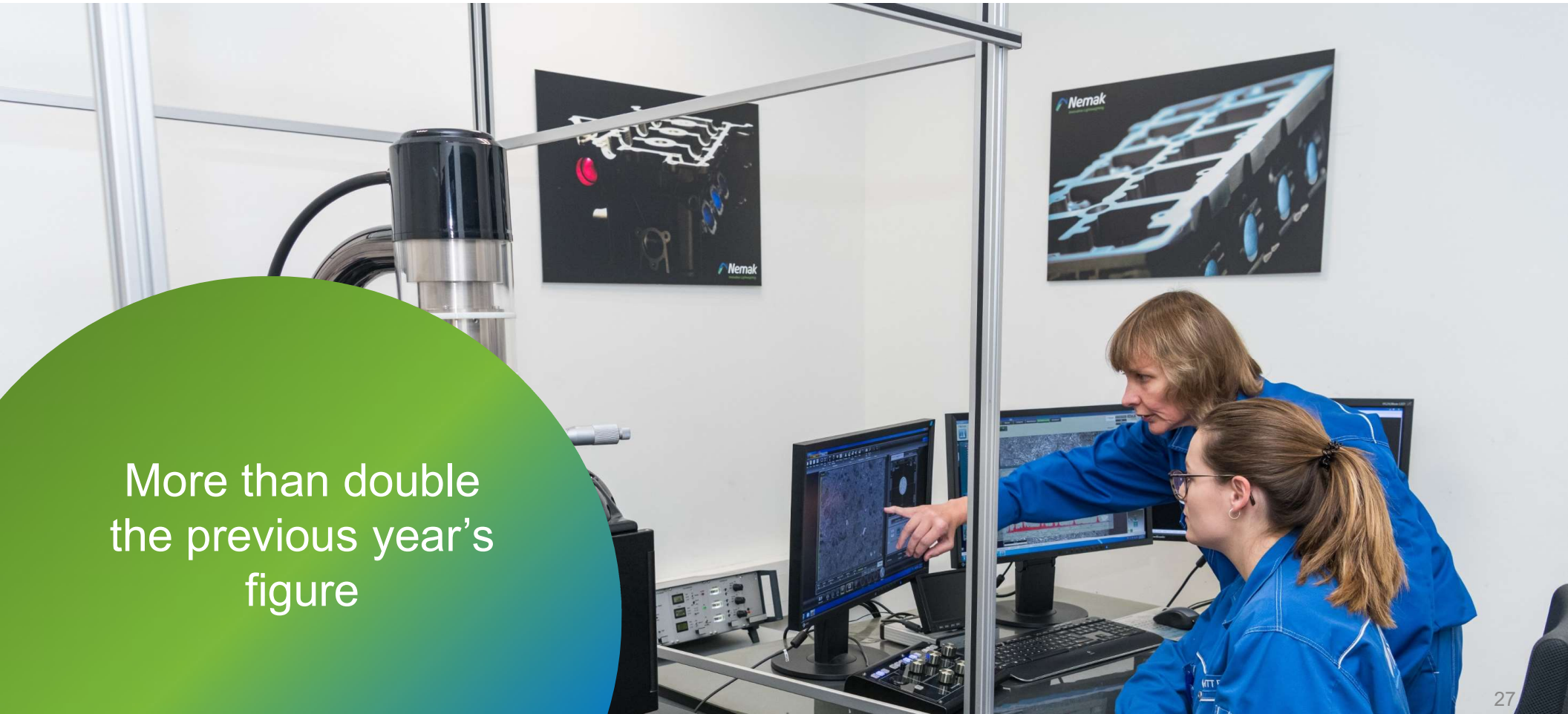
- For the full year, EBITDA was US\$567 M



Operating Income for full year was US\$229 M



More than double
the previous year's
figure



Full-year Net Income absent of non-recurring effects was US\$90 M



- Non-cash write-off of tax assets at US operations
- Bond refinancing costs

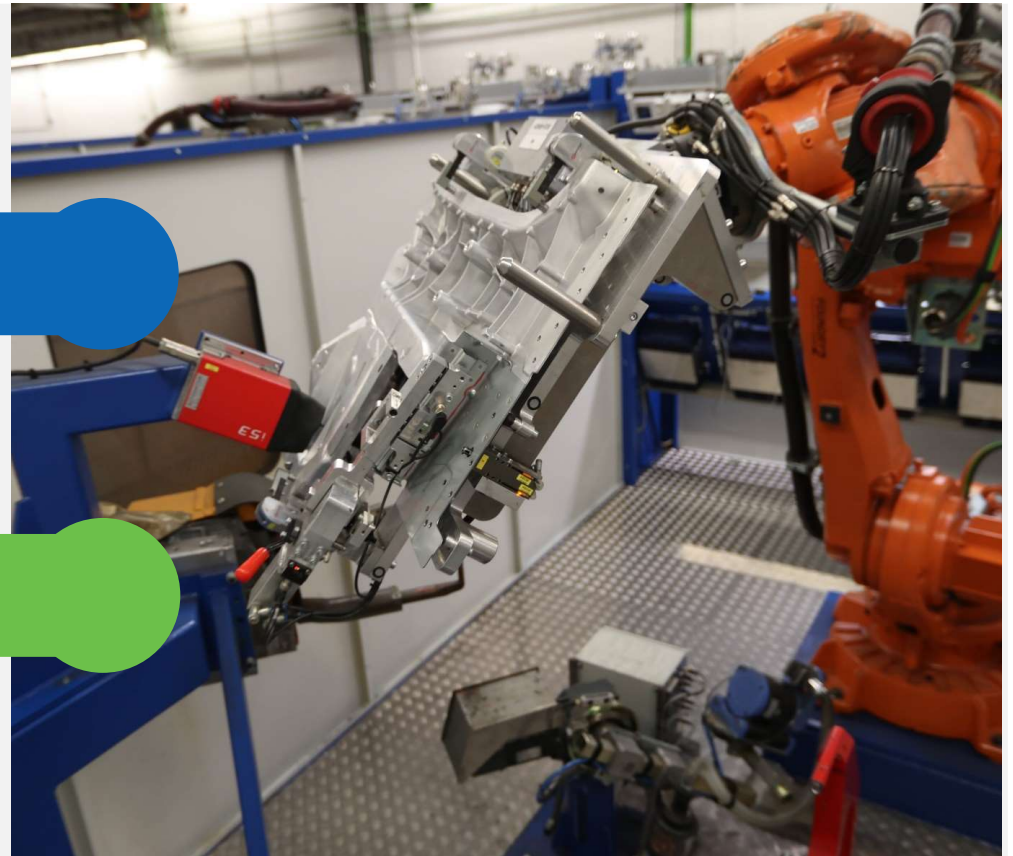


Prudent capital allocation throughout year



Net debt: US\$1.3 billion

CAPEX: US\$360 million



Summary of regional results 4Q21



Revenues	4Q21	4Q20	% Var.
North America	485	464	4.6
Europe	339	360	(5.9)
Rest of World	121	123	(1.9)
Total	945	946	(0.1)
EBITDA	4Q21	4Q20	% Var.
North America	61	77	(21.3)
Europe	57	64	(11.2)
Rest of World	16	8	100.8
Total	133	150	(11.3)

Sustainability-linked bonds helped extend debt maturity profile from 3.9 to 7.3 years



SCIENCE
BASED
TARGETS

DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

Reduction in
financial expenses of
~US\$11 M annually

**We successfully concluded the merger of
Controladora Nemak into Nemak during 2021**



We repurchased ~21.3 million shares during 4Q21

We continue to evaluate the potential use of share buybacks on an ongoing basis, driving value creation for shareholders

Funds available to support growth



- Cash flow generation
- Existing credit facilities



2022 Guidance

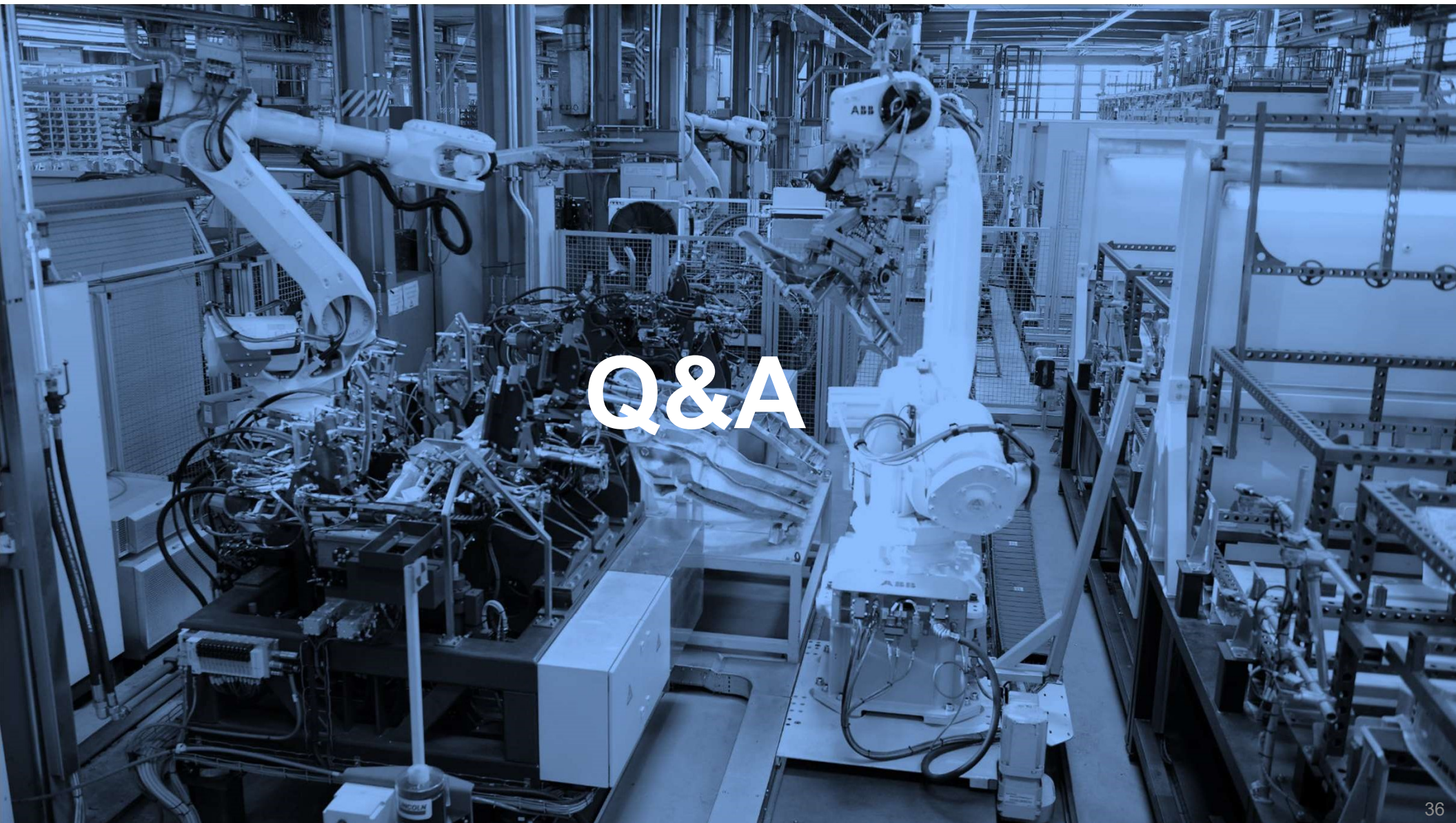


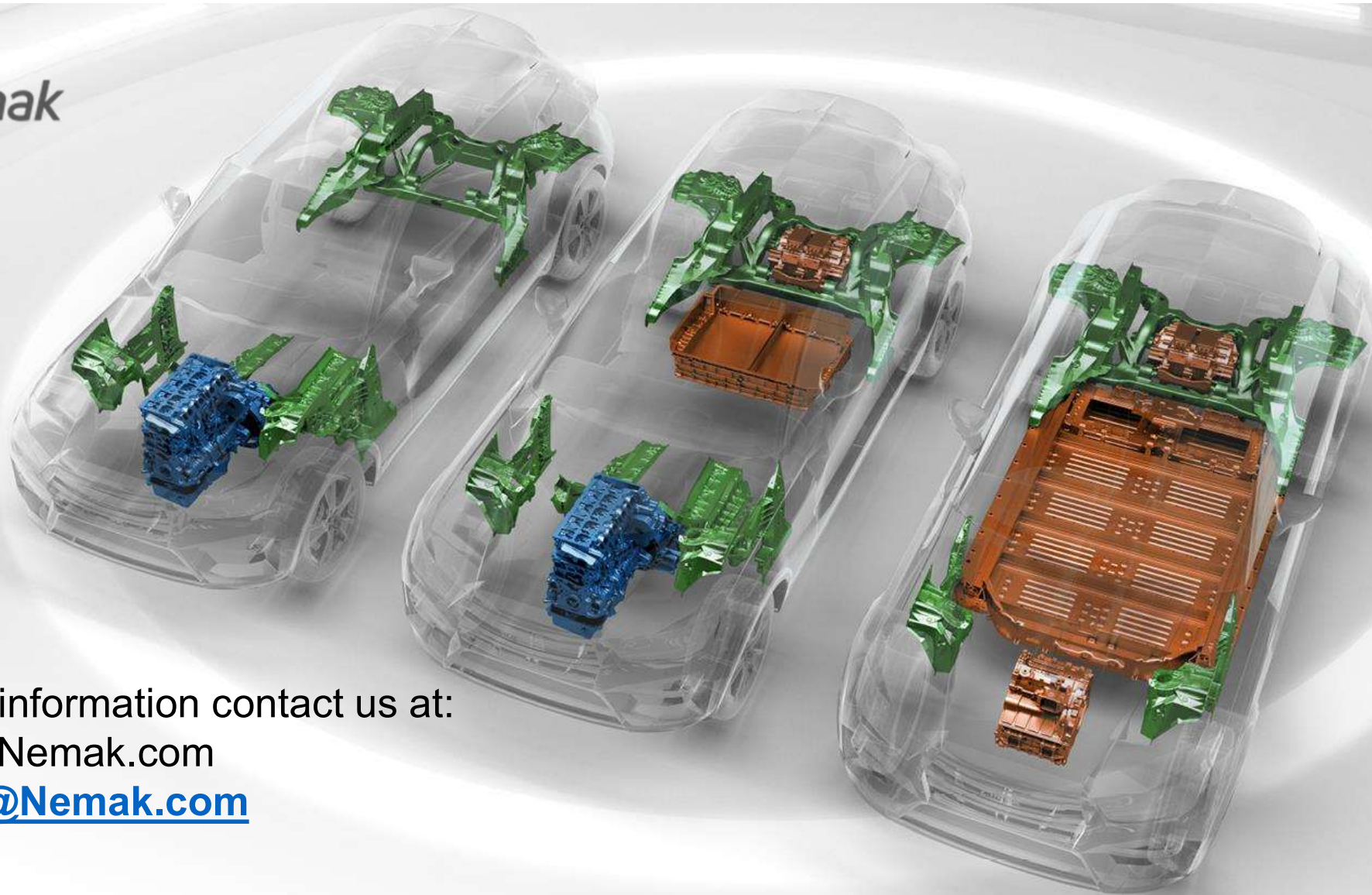
Volume: 36.9 M Eq. Units

Revenue: US\$4.0 B

EBITDA: US\$502 M

CAPEX: US\$415 M





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