

4Q24 Results

FEBRUARY 2025



Agenda

- 4Q24 Highlights
- Financial Overview
- Q&A



Armando Tamez
CEO



Alberto Sada
CFO

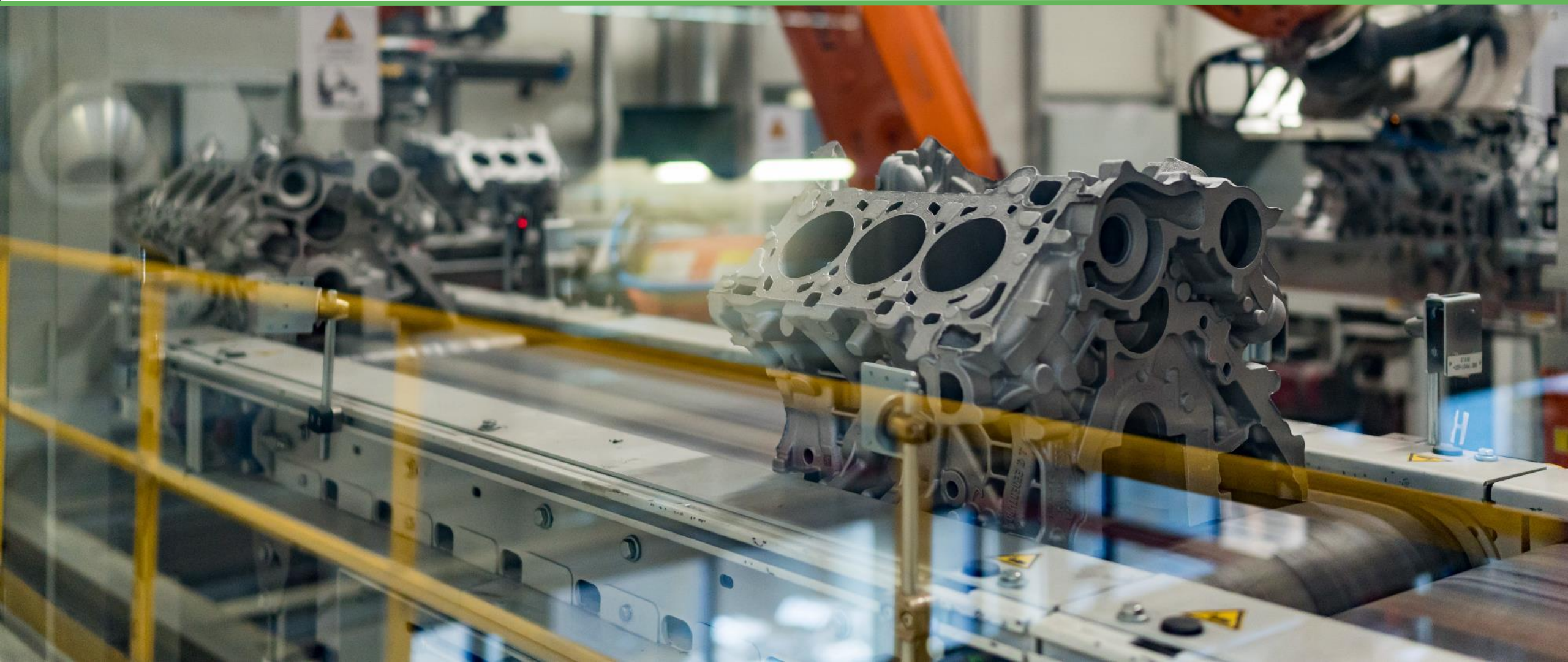


Denise Reyes
IRO

FORWARD-LOOKING STATEMENT

This presentation contains forward-looking information based on numerous variables and assumptions that are inherently uncertain. They involve judgments with respect to, among other things, future economic, competitive and financial market conditions and future business decisions, all of which are difficult or impossible to predict accurately. Accordingly, actual results are likely to vary from those set forth in this presentation.

Shift in electrification trends extends lifespan of ICE, while increasing hybrid vehicles demand



Priorities 2024

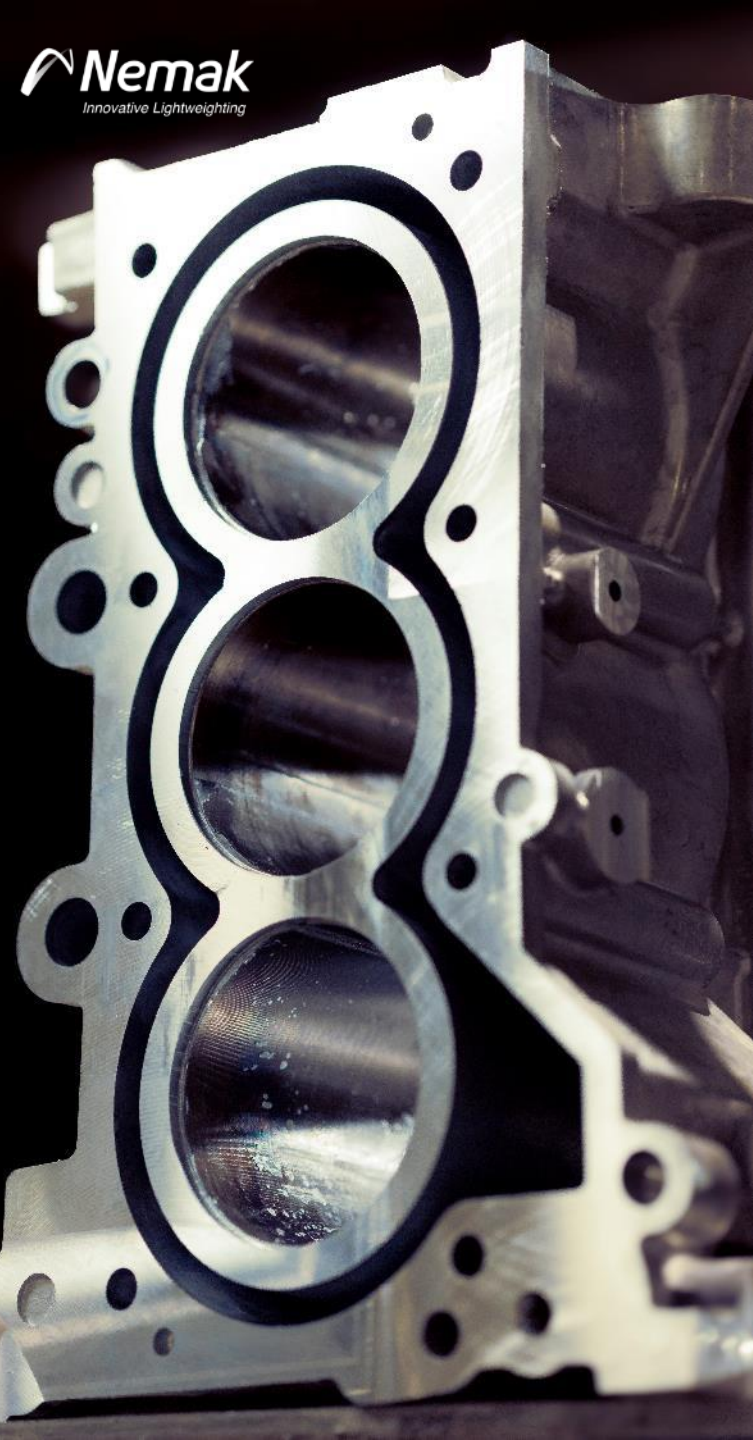
- Strategic adjustment in investments
- Margin recovery and commercial negotiations
- Free cash flow generation & deleveraging



EBITDA US\$633 M, + 9% y-o-y

- Operating efficiencies & cost reduction initiatives
- Successful commercial negotiations
- 6% decline in volume





FCF returned to positive territory

- Free-cash-flow **US\$27 M**
- Net debt/EBITDA 2.4x by the end of 2024



Czech Republic facility continues ramp-up during 2025



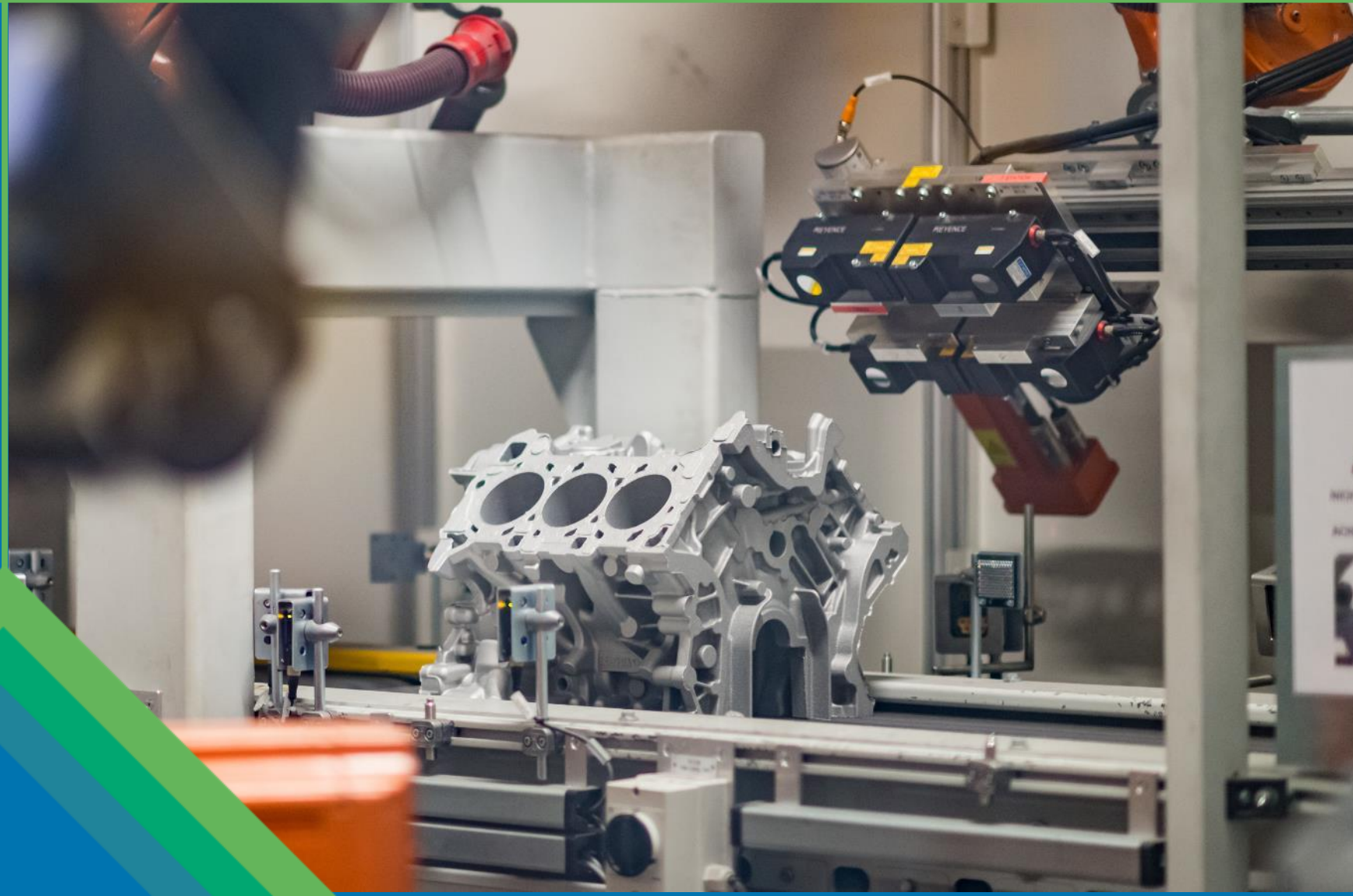
Commercial negotiations

- Inflation recovery
- Repricing
- Compensation of underutilized investments



2024 Awarded contracts for ~US\$460 M

- 80% ICE powertrain
- 20% EV/SC applications



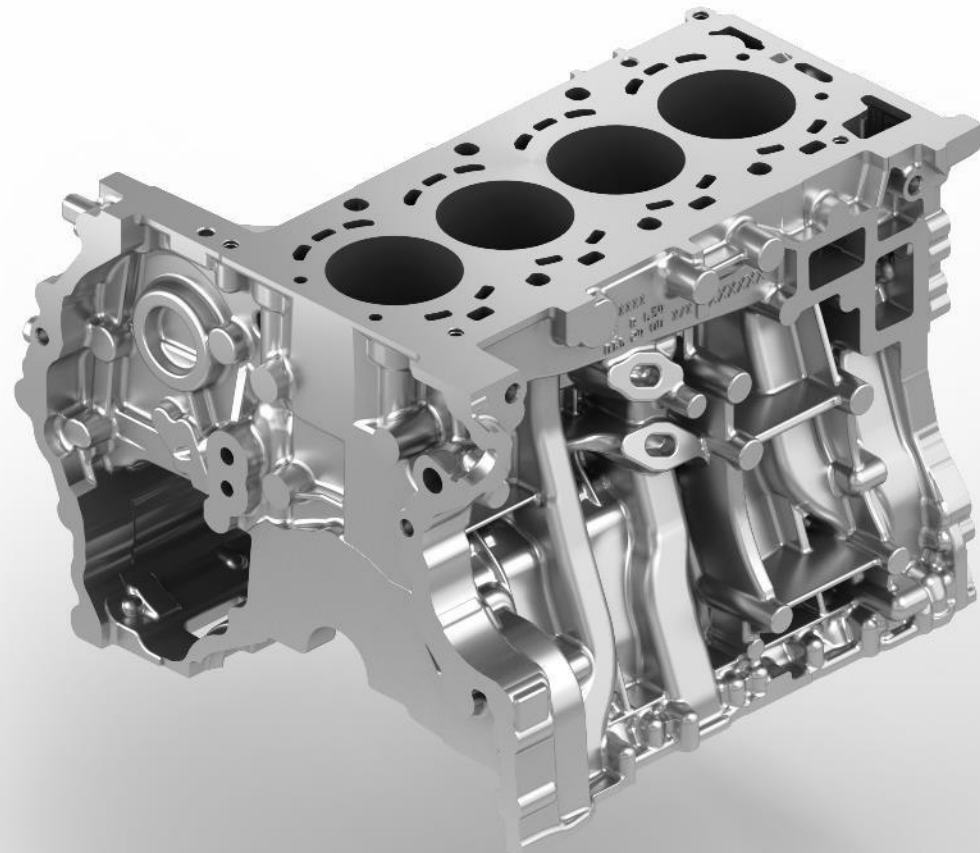
Battery housings contract for full-electric heavy commercial vehicle

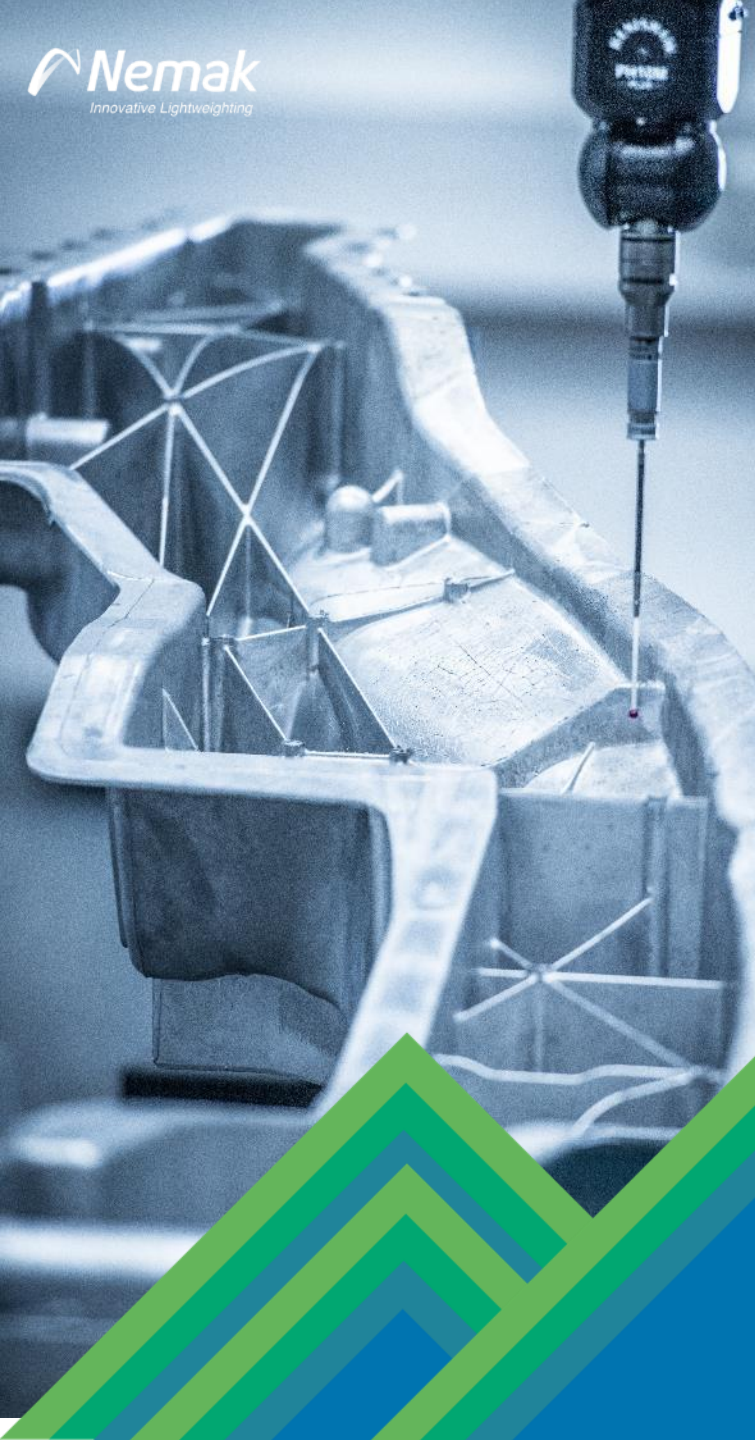
- Leverage existing HPDC capacity
- Valuable know-how
- Multiple battery housings per vehicle



In 2024 we supplied our **one-billionth** powertrain component

- Full range of advanced casting processes
- Global footprint
- Supplying ICE components as long as they are needed





Our commitment to innovation is central to our mission

Hollow structural components project

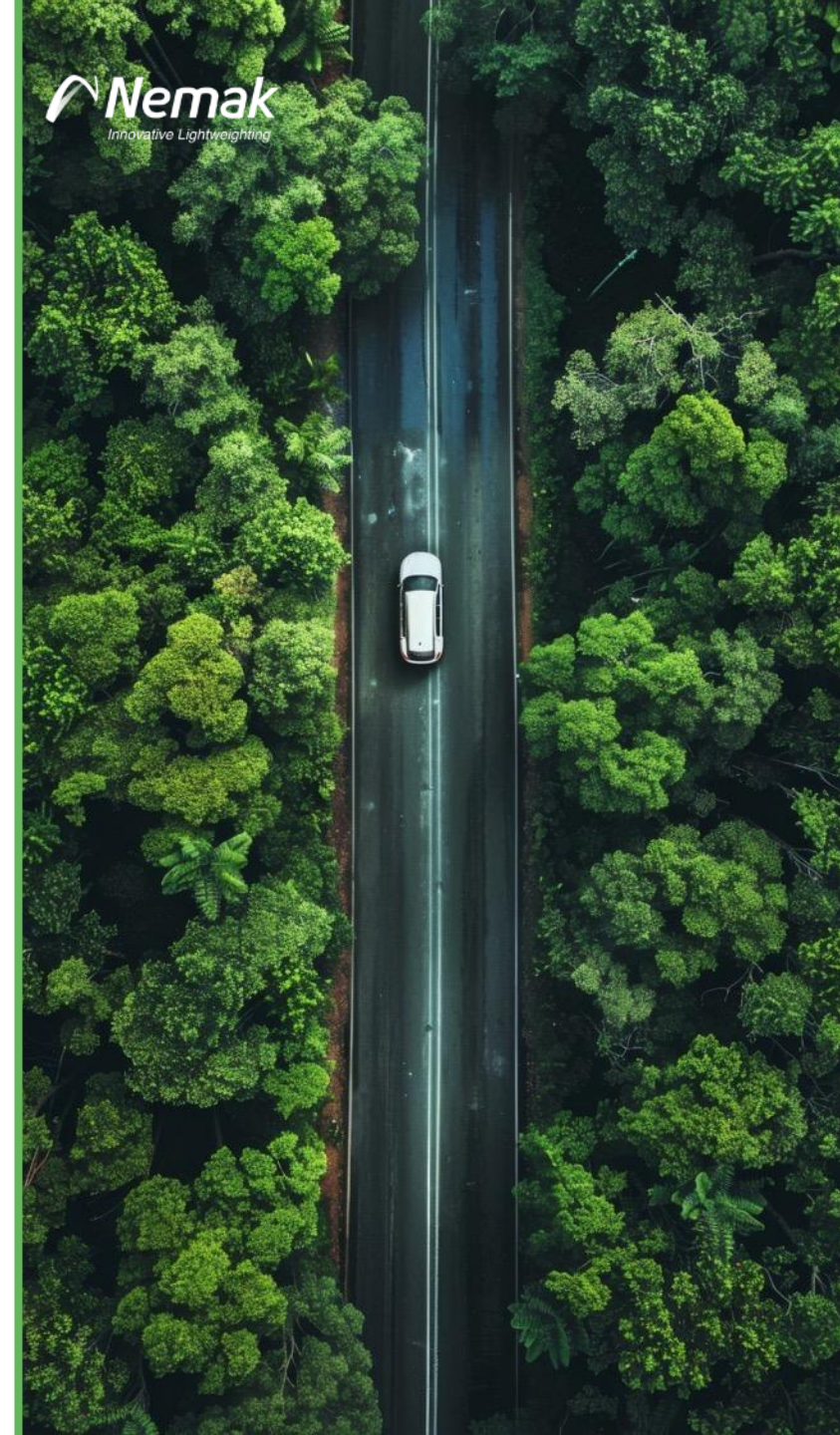
- Successfully concluded development stage
- HPDC technology

Dow Jones Sustainability Indices

Sixth consecutive year

Member of
**Dow Jones
Sustainability Indices**

Powered by the S&P Global CSA



Aluminum Stewardship Initiative

- Performance Standard Certification in 6 facilities
- Chain of Custody Certification for 2 facilities



2024 Top Employer Certification

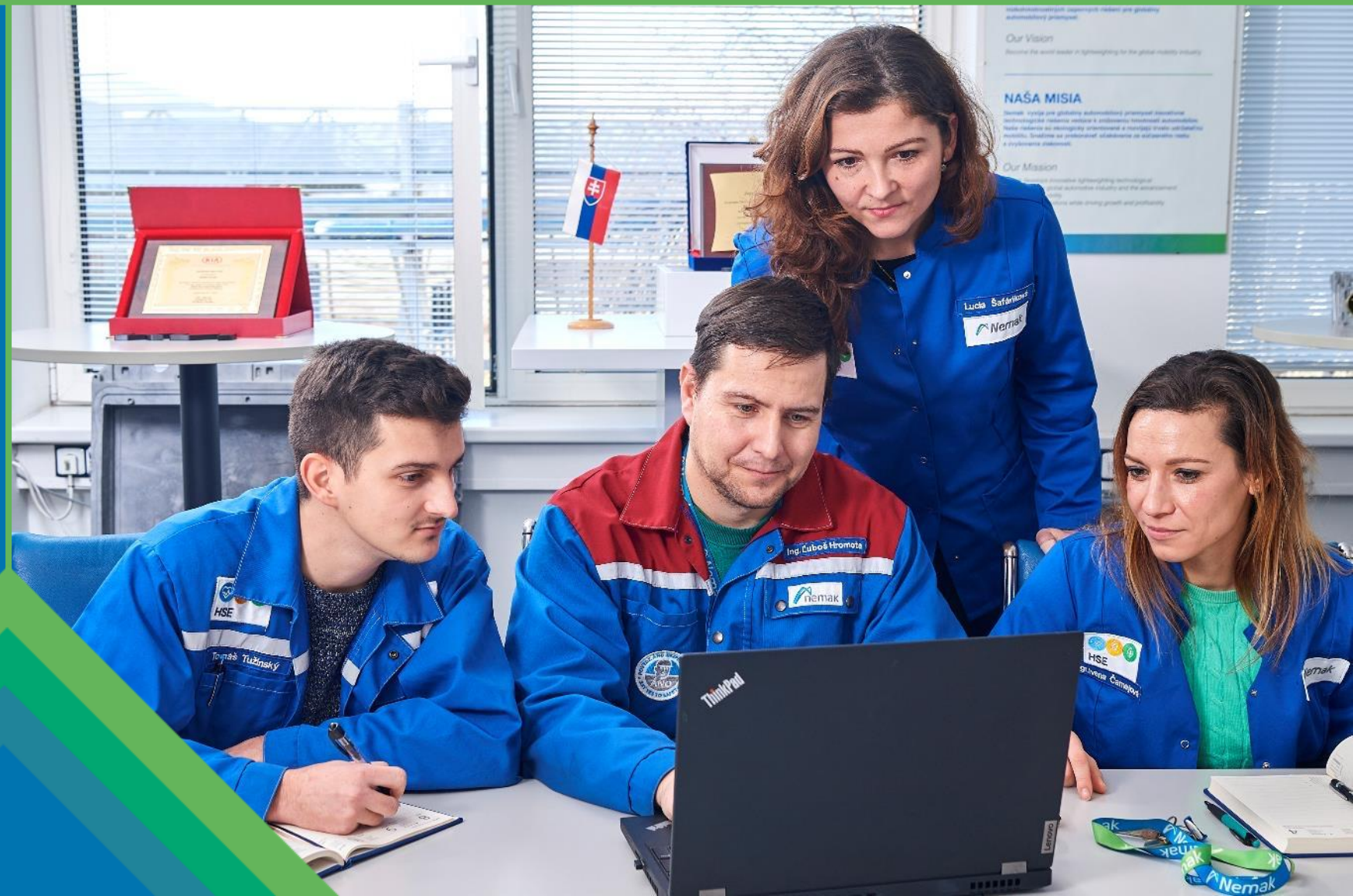
- Positive work environment creation
- Top talent attraction
- Innovation and operational excellence



Financial Results

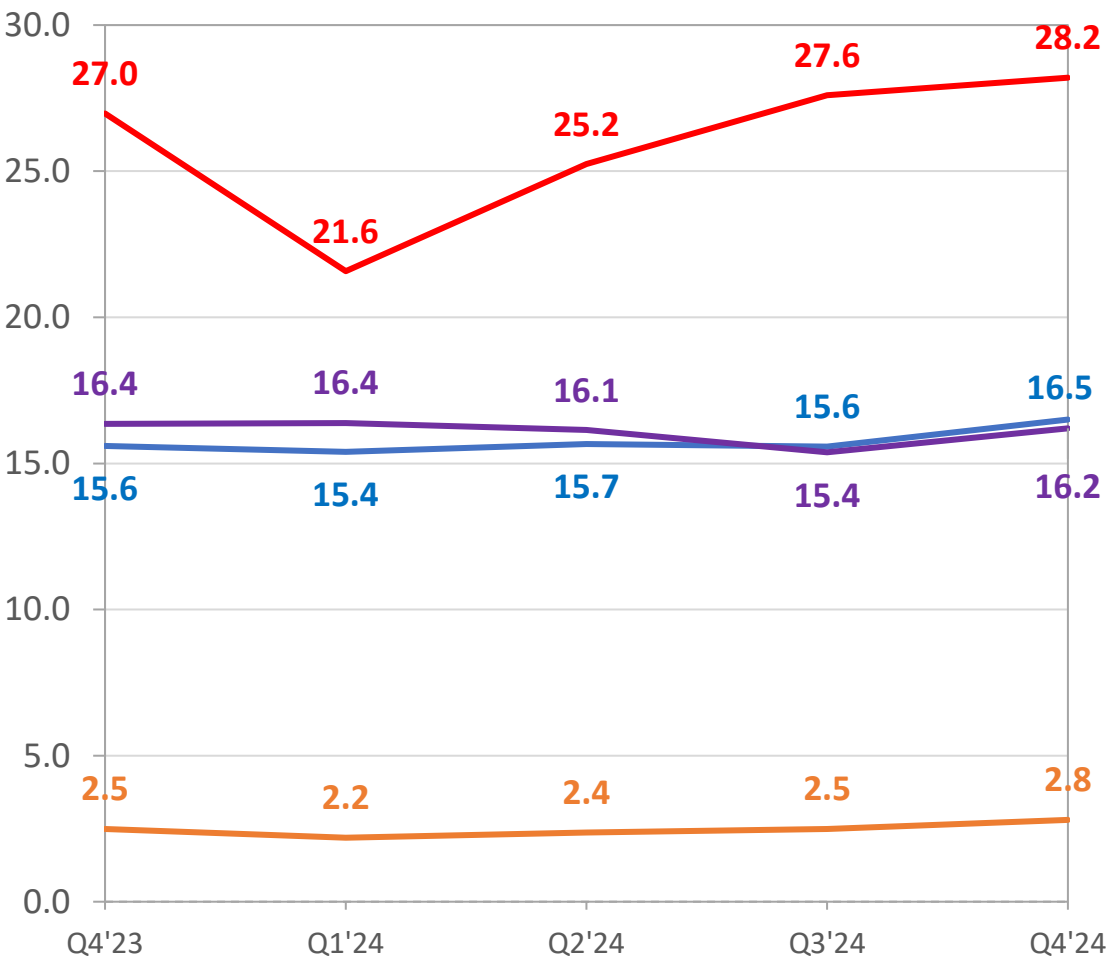
Key focus on margin recovery, cash flow generation & financial position improvement during 2024

- Cost reduction projects
- Conclusion of commercial negotiations

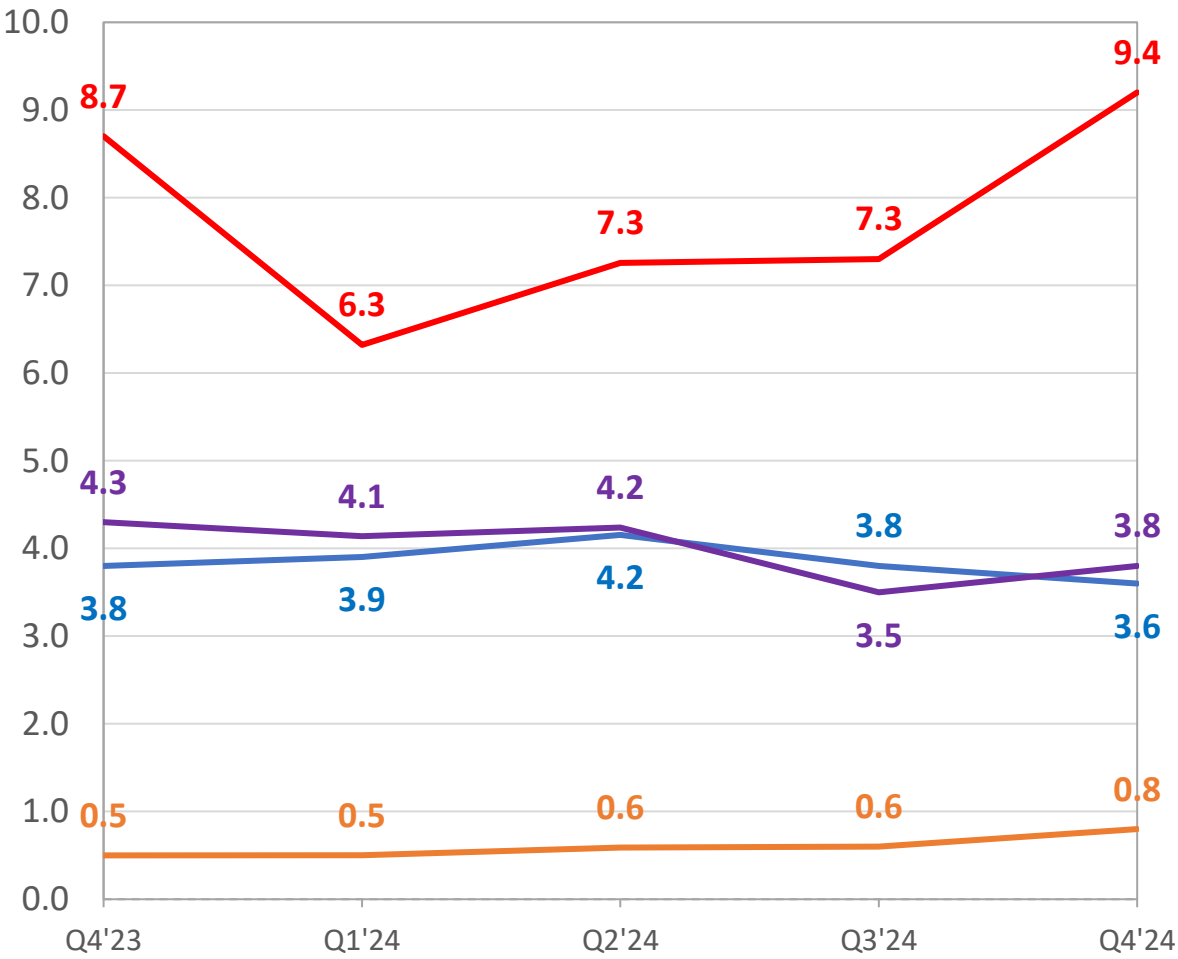


Overall full-year light-vehicle sales and production

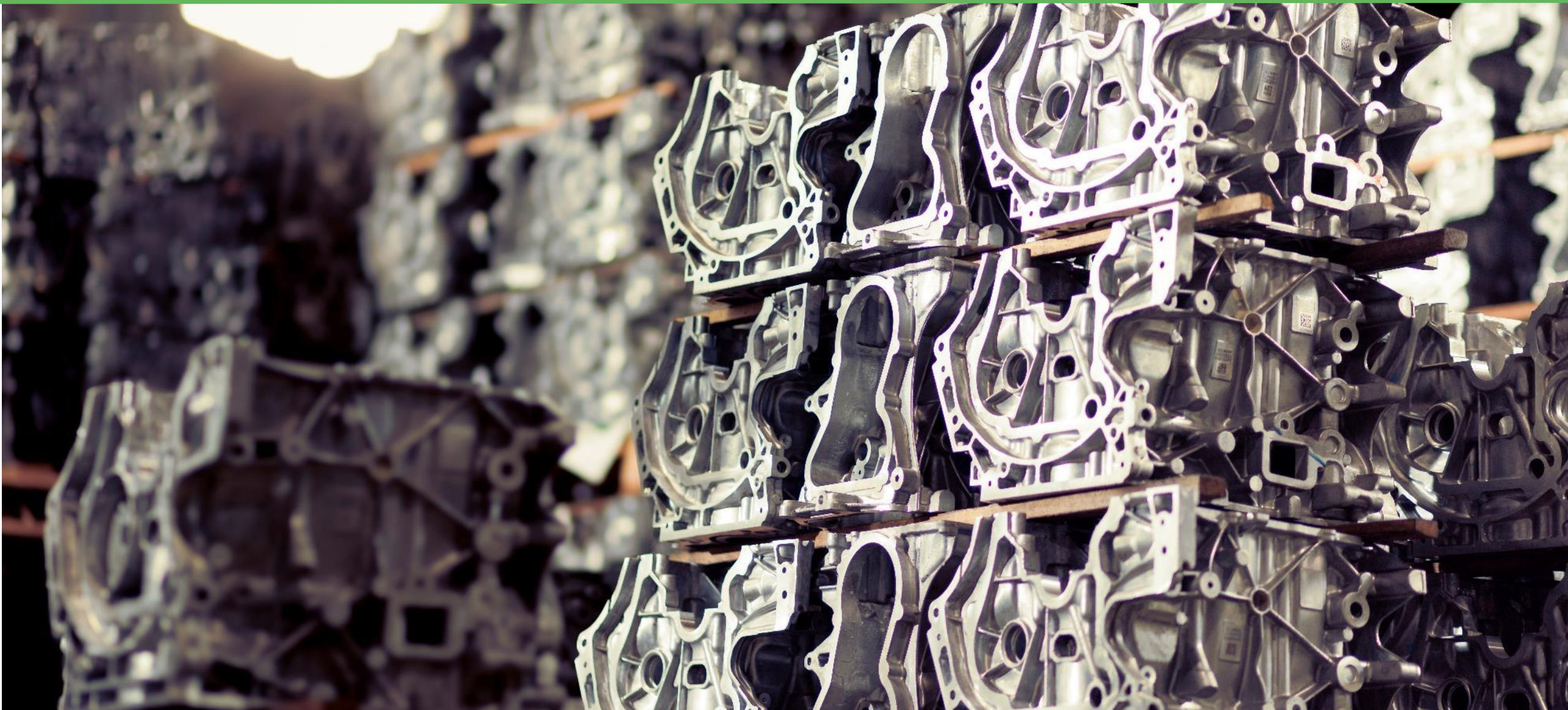
Vehicle SAAR (M Units)



Vehicle Production (M Units)

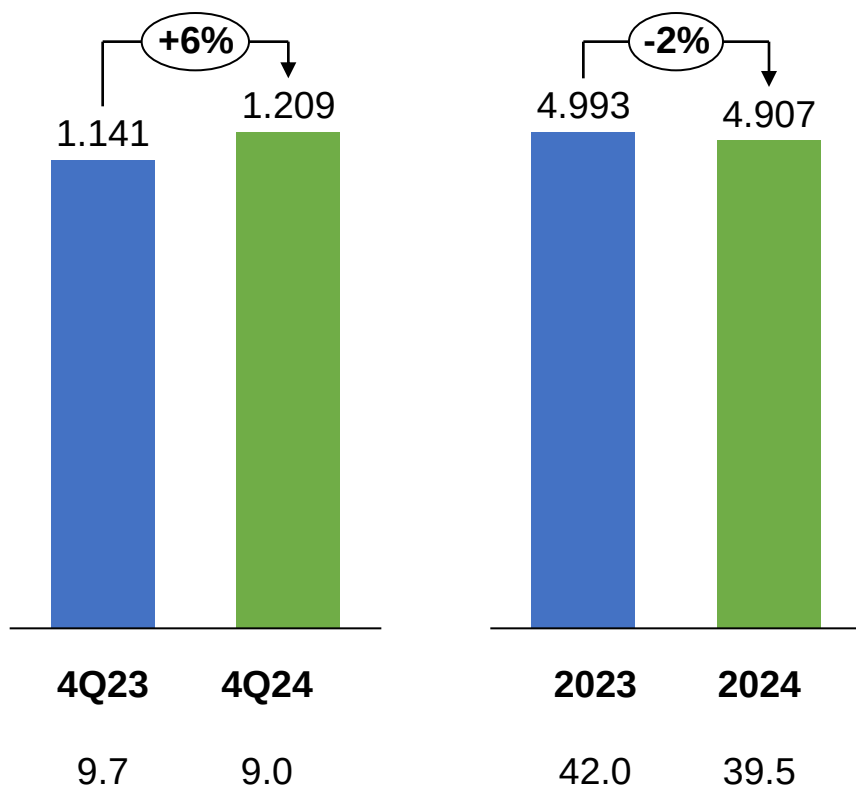


In 2024, ICE Powertrain represented 90% of Revenue

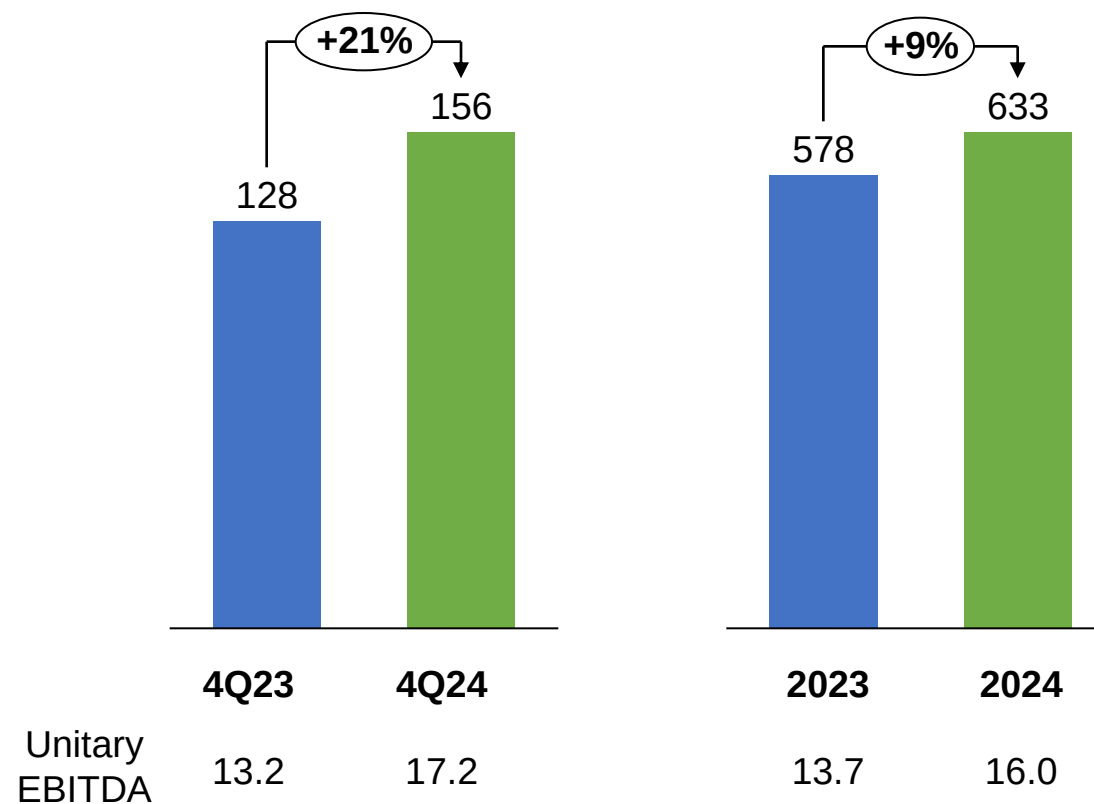


For the full year, EBITDA was 9% higher than in 2023

Revenue (US\$ B)



EBITDA (US\$ M)





- **Operating** result was **US\$(39) M** in **4Q24**; and **US\$145 M** in **2024**
- **Net** result was **US\$(51) M** in **4Q24**; and **US\$25 M** in **2024**

Net Debt was **US\$1.53 B**, a sequential reduction of **US\$233 M**

- Net-debt-to-EBITDA was **2.4 times** by the end of the quarter
- Interest coverage ratio was **4.9 times** versus **4.8 times** in 4Q23



Successful debt transactions for US\$450 M

- Greater financial flexibility
- Focus on long-term strategic initiatives
- Maintaining optimal financial cost

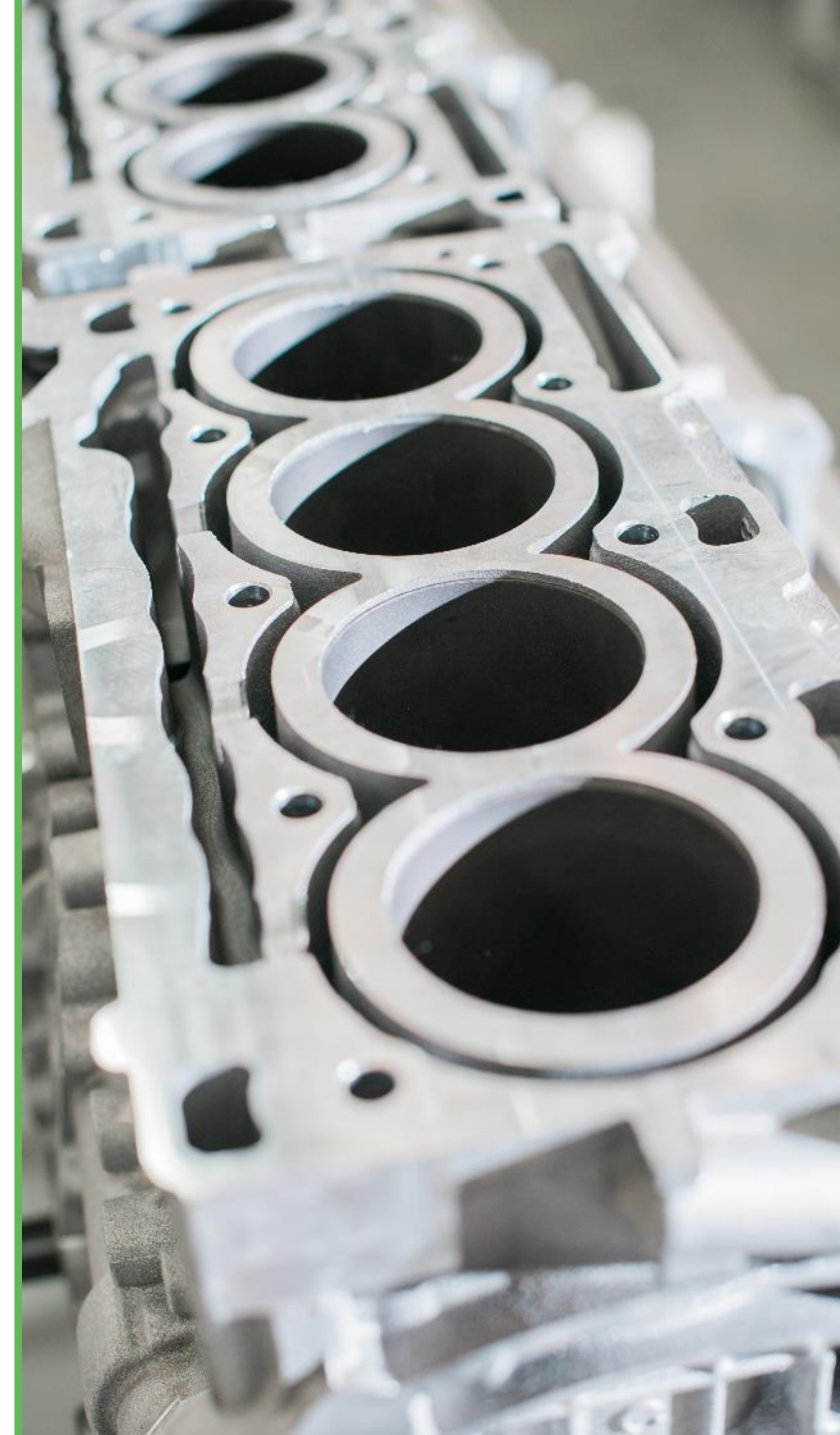




Streamlined capital investments, focus on ICE capabilities

4Q24 **US\$109 M (-30%)**

2024 **US\$389 M (-28%)**



Summary of regional results

Revenues	4Q24	4Q23	% Var.
North America	661	572	15
Europe	391	424	(8)
Rest of World	157	144	9
Total	1,209	1,141	6

2024	2023	% Var.
2,581	2,714	(5)
1,693	1,702	(1)
632	578	9
4,907	4,993	(2)

EBITDA	4Q24	4Q23	% Var.
North America	121	56	116
Europe	19	57	(67)
Rest of World	16	15	3
Total	156	128	21

2024	2023	% Var.
328	290	13
224	218	3
80	70	15
633	578	9

97 M shares repurchased

- Treasury held-shares represent around 4.5% of total
- Nemak to continue delivering value to its stakeholders



We concluded 2024 in a stronger financial position



Sustainable improved margins, lower net debt, streamlined investments, FCF generation

2025 Guidance



2025 expectations

- Unitary margin recovery to pre-pandemic levels
- Challenges in volume
- Proven ability to adapt to high & low electrification scenarios
- Streamlined investments

2025 Guidance

- Volume: **37.0 - 38.0 M Eq. Units**
- Revenue: **US\$4.6 - 4.8 B**
- EBITDA: **US\$580 - 600 M**
- Capex: **US\$285 - 295 M**





Q&A



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