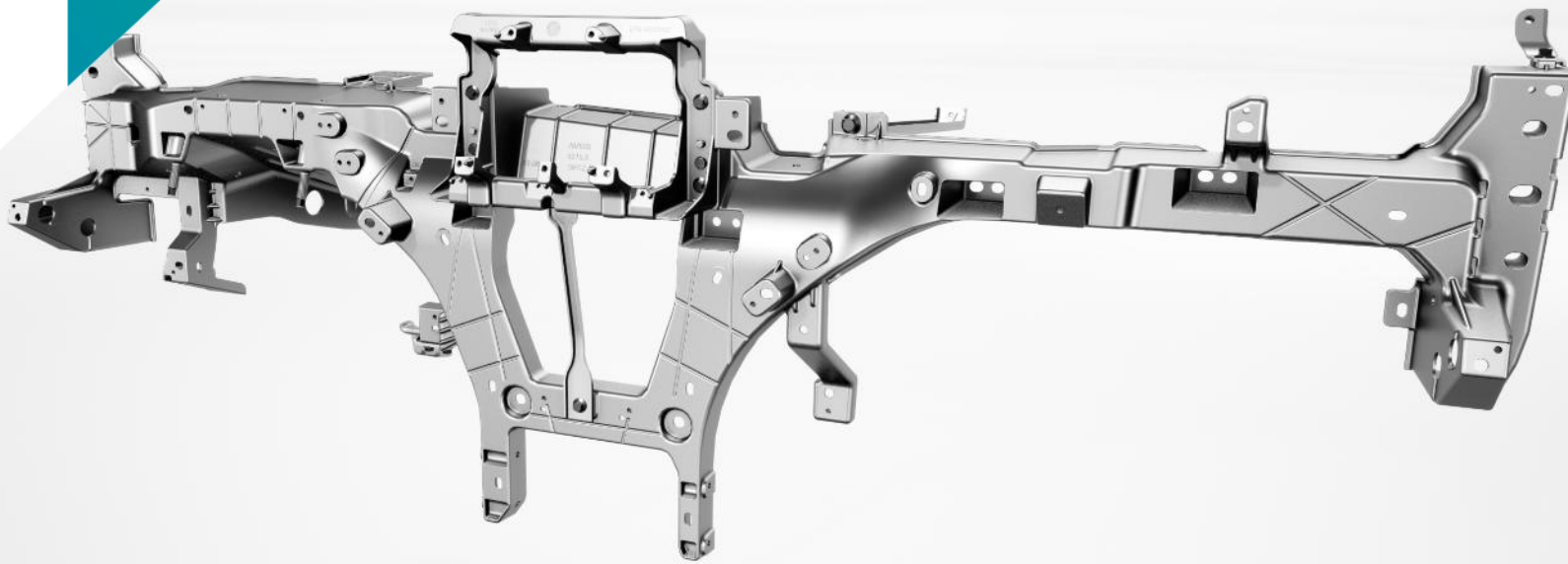
3Q26
Results



October 2026

Agenda

- 3Q26 Highlights
- Financial Overview
- Q&A

Hervé Boyer
CEO

Alberto Sada
CFO

Denise Reyes
IRO

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FORWARD-LOOKING STATEMENT

This presentation contains forward-looking information based on numerous variables and assumptions that are inherently uncertain. They involve judgments with respect to, among other things, future economic, competitive and financial market conditions and future business decisions, all of which are difficult or impossible to predict accurately. Accordingly, actual results are likely to vary from those set forth in this presentation.

3Q26 results

- Revenue increased 22% y-o-y
- Contribution from acquired operations in Europe and the Rest of the World
- EV/SC segment represented ~14% of revenue

EBITDA

- US$174 M, a 21%, y-o-y increase
- Progress in integration and operational initiatives

Acquisition integration supporting strategic objectives

- Progress across all workstreams
- Annual synergies estimated at ~US$20-40 million
- Robust commercial activity, including new products and new customers

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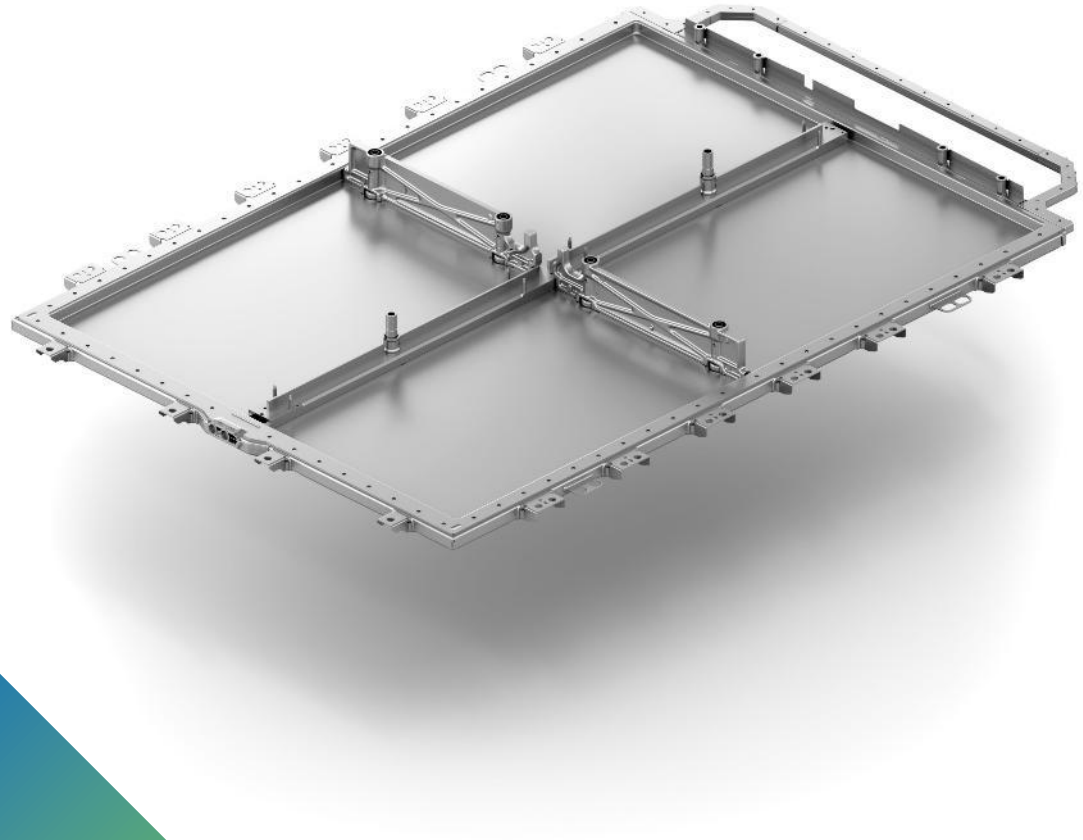
Successful refinancing of 2028 Euro senior notes

- Access to new sources of funding
- Continued commitment to disciplined financial profile

Awarded new business

- 3Q26: ~US$220 M in annual revenue
- Year-to-date: ~US$620 M, already exceeding last year’s awards

Awarded business

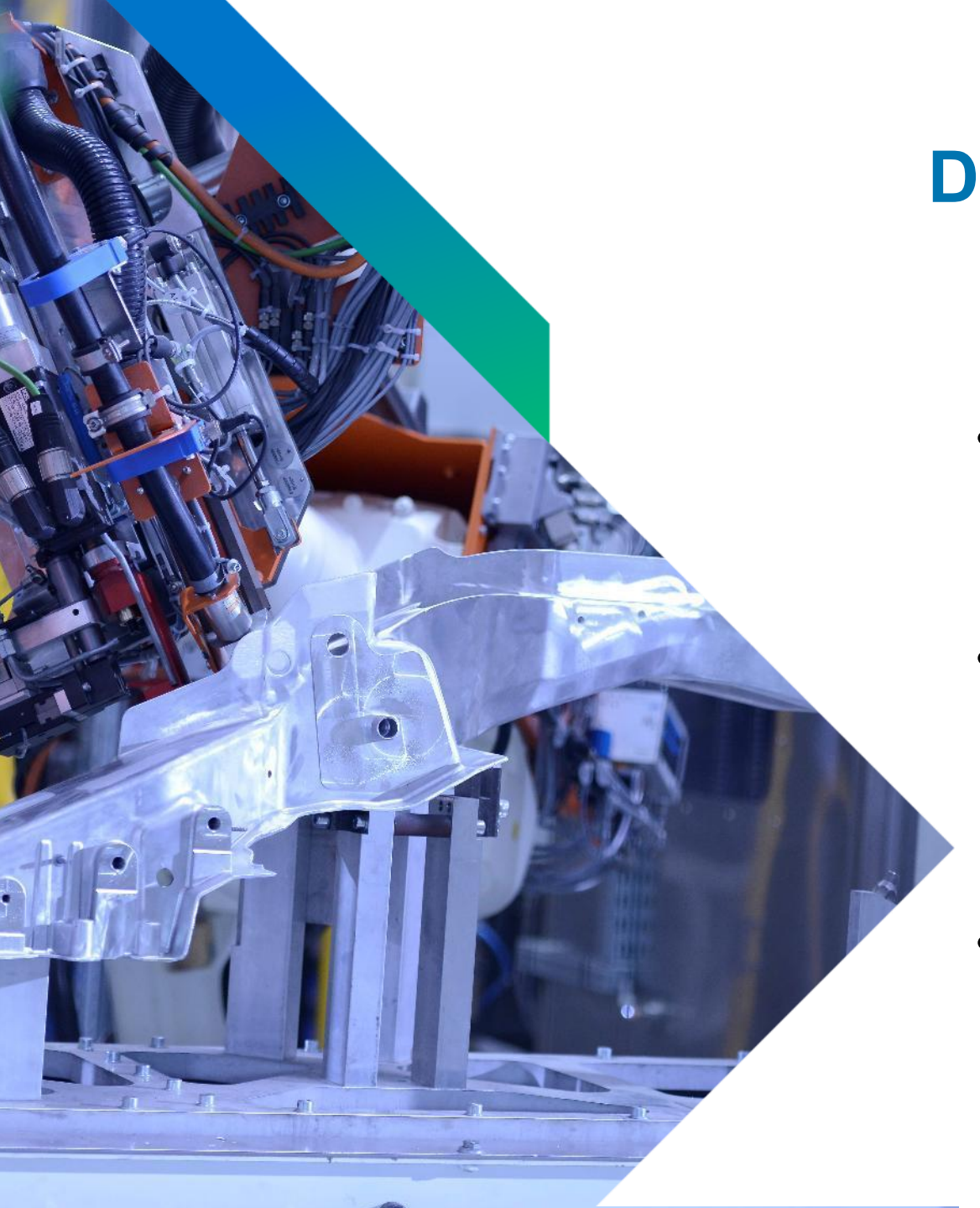


- 70% - ICE Powertrain segment
- 30% - EV/SC applications

ICE business remains relevant, while expanding in higher-growth applications

Strengthening customer growth

- 20% awarded with Chinese OEMs
- Supporting long-term strategic objectives

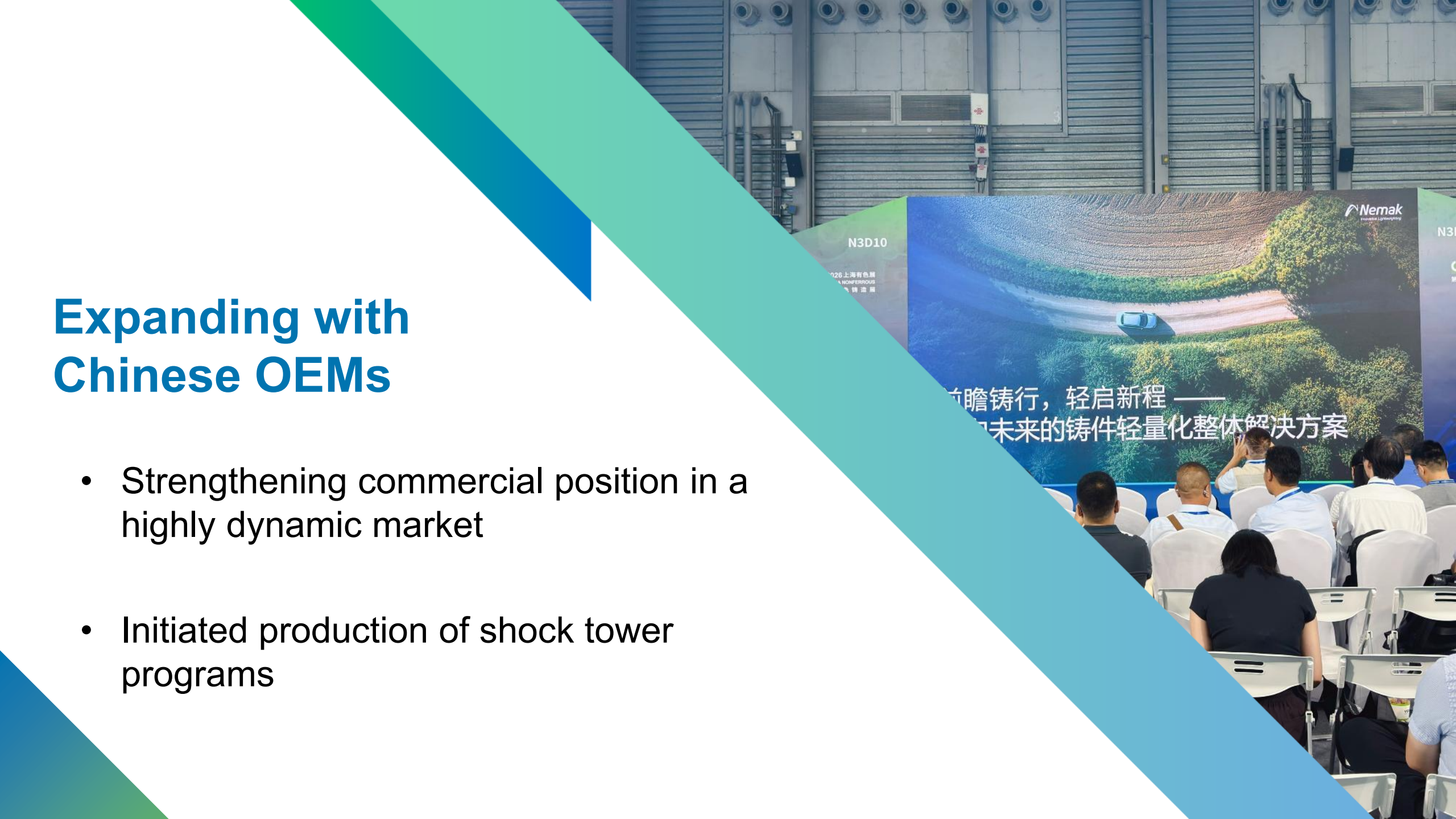


Diversifying product portfolio in EV/SC segment

- Launched magnesium cross-car beam in Austria
- Launched longitudinal members and shock towers in Europe, North America, and China
- Supporting SUV platforms across internal combustion, hybrid, and fully electric vehicles

Expanding with Chinese OEMs

- Strengthening commercial position in a highly dynamic market
- Initiated production of shock tower programs



Versatility and competitiveness of proprietary technologies

- Development of Rotacast® technology to produce premium V8 engine block
- Production of high-performance cylinder head in North America

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Customer recognition

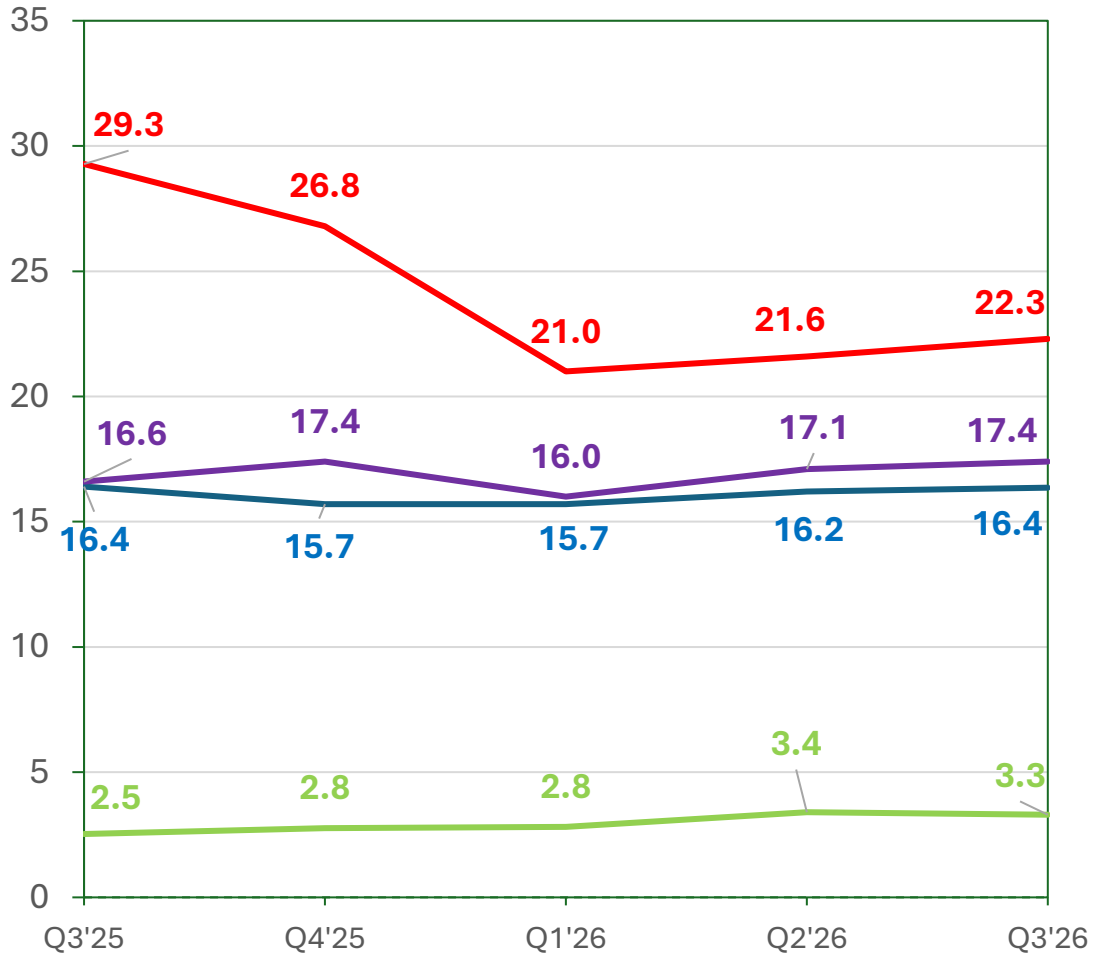
- Quality excellence award for Chongqing from Beijing Benz Automotive
- Supplier Sustainability Award for Chennai from Tata Motors

Nemak
Innovative Lightweighting

Financial Results

Automotive industry update

Light Vehicle Sales SAAR *(M Units)*



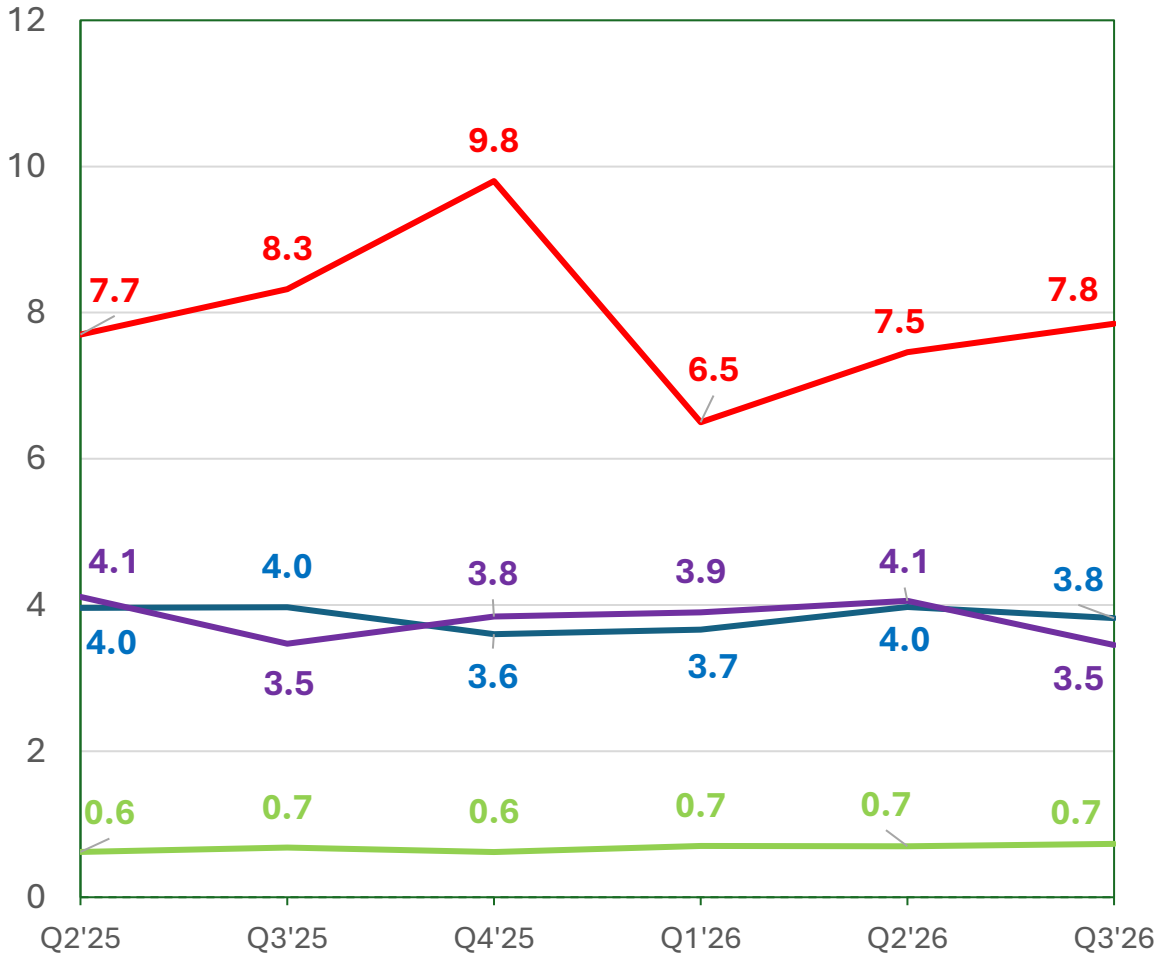
China

Europe

USA

Brazil

Light Vehicle Production *(M Units)*



Source: Nemak Analysis

Source: Nemak Analysis

Revenue - US$1.5 B

- 22% growth, y-o-y
- ICE powertrain – US$1.29 B
- E-mobility, Structure and Chassis – US$214 M; **14% of revenue**

EBITDA - US$174 M

- Contribution from the acquisition
- Favorable product mix
- Commercial negotiations

Operating Income was US$25 M

- Asset impairments for US$24 M
- Incremental SG&A from acquired operations

Net Result was break-even

- Asset impairments
- Higher financial expenses
- Lower income tax benefit

Net Debt was US$1.76 B

Cash of US$320 M

- Proforma Net-debt-to-EBITDA ratio was 2.8x
- Proforma Interest coverage ratio was 4.9x

Successful refinancing of 2028 € 500 M bond

- Local Issuance in Mexican capital markets, swapped to ~€ 370 million
- €130 million bank facility
- Liability management completed on Sept. 30, extending average life of debt

Capital expenditures totaled US$100 M

- Investments related to Georgia facility
- Disciplined approach to capital allocation

Summary of regional results

Revenues	3Q26	3Q25	% Var.
North America	747	651	14.8
Europe	522	401	30.2
Rest of World	231	175	32.3
Total	**1,501**	**1,227**	**22.3**

EBITDA	3Q26	3Q25	% Var.
North America	73	67	8.6
Europe	66	50	31.7
Rest of World	35	26	34.2
Total	**174**	**143**	**21.3**

Positioned to create sustainable long-term value

- Progress on integration
- Focus on disciplined execution, profitability, synergy capture, and leveraging expanded platform

Q&A

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